



California Interagency Council on Homelessness

HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region

El Dorado County CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
 - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

EI Dorado County CoC Region

EI Dorado County CoC

CA-525 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-525 Contracting

Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation

CA-525 Designated Administrative Entity

EI Dorado County

Contact Title

CoC Co-Chair

Name

Nichole Paine

Email
npaine@housingdorado.org

Phone
(530) 303-7233

El Dorado County

El Dorado County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

El Dorado County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region

Contact Title

Program Manager

Name

Alyson McMillan

Email

Alyson.McMillan@edcgov.us

Phone

(530) 295-6931

Number of Contracts

1

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - o Outreach and site coordination;
 - o Siting and use of available land;
 - o Development of interim and permanent housing options; and
 - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
County of El Dorado, Health and Human Services Agency	<p>The County of El Dorado, Health and Human Services Agency (HHSA), has been selected by the El Dorado Opportunity Knocks Continuum of Care (CoC) to be the Administrative Entity (AE) for the CoC. HHSA is the County agency under which several divisions: mental and behavioral health, substance use disorder, social services, public health, and community services- including the Housing and Homelessness unit are housed. Services through these divisions are provided by HHSA staff or contracted providers in the community. These connections provide The Housing and Homelessness Services Unit (HHSU) with knowledge and a wide range of referral contacts to easily coordinate services.</p> <p>As the Administrative Entity (AE) for the CoC, HHSA administers contracts on behalf of the CoC, including the Coordinated Entry System (CES) with the local nonprofit organization, Tahoe Coalition for the Homeless (TCH). TCH provides HUD-required CES services including access, assessment, prioritization, and referral for those experiencing homelessness or those at-risk of homelessness. The CES offers multiple in-person access points spanning the region and a telephone access point. TCH hosts and coordinates regular (monthly or bi-weekly, depending on the population) case conferences bringing together agencies, jurisdictions, educators, health-care professionals, and other support professionals to coordinate rehousing opportunities and reduce barriers for persons experiencing homelessness.</p> <p>Persons entering the CES are assessed for vulnerability and prioritized for services using the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT). Once assessed, they are added to the CoC’s By-Name List (BNL). TCH monitors the BNL, makes referrals to programs based on program eligibility and local prioritization, and exits people from Coordinated Entry once they have been housed.</p> <p>As the Contract Administrator and HMIS lead agency for the CoC, HHSA monitors data reports of new entries to CES, annual assessments, referrals, and enrollments into programs as an ongoing review of service equity and effectiveness. This information is reported to the CoC for the CES evaluation, and TCH provides monthly to the County, the CoC Board, and CoC member providers the progress of the services to solicit feedback and to make adjustments to the programmatic aspects of</p>

coordinated entry.

In 2022, the County of El Dorado Board of Supervisors, in coordination with the County Planning and Building Department, HHSA and the CoC, approved the development of the county's first low-barrier housing focused temporary Emergency Shelter/Navigation Center (Nav Center) in a county-owned building. Opened February 7, 2023, The Nav Center's primary focus is on encampment abatement. With the opportunity of shelter services in the community, HHSA, Law Enforcement Officers (LEOs), local non-profits, and the CoC created an encampment outreach plan. The outreach plan has buy-in from local law-enforcement jurisdictions and includes appropriate LEOs based on the jurisdictional location of the encampment, coordinated entry, local congregate meal site providers, street outreach providers, rehousing services providers, and HHSU. This wrap-around approach provides trusted connections to persons and services with whom those in encampments are already familiar. If there is encampment abatement required, law enforcement posts the information, and then refers persons to service providers for options.

The first time this encampment outreach plan was utilized was in response to a Caltrans request for abatement assistance for the largest encampment in El Dorado County, located on State Highway land. In February 2023 when the 60-bed navigation Center opened, "Upper Broadway" was inhabited by approximately 58 persons and multiple dogs and cats. For approximately one month, near daily outreach was performed to strengthen trust and understanding about the Nav Center culminating in the encampment abatement on February 27th, 2023.

In under two months, the temporary 60-bed facility was operating at over 85% capacity, with beds held to meet the designated goal to have beds available for encampments identified for abatement. The Nav Center also receives referrals from CES, Probation, and other human services providers. All Nav Center referrals, regardless of entry point, prioritize assistance to persons with the most urgent and severe needs. Ninety percent of beds are set aside for referrals from persons in encampments within of El Dorado County and ten percent are designated CoC beds prioritized for persons with the highest VI-SPDAT from the CES. While these populations often overlap, CoC has a guarantee of 10% of beds for CES referral. All participants must have a certification of homelessness at admission which can be completed either by Law Enforcement, the Coordinated Entry provider, a Street Outreach worker with knowledge of the encampment, another person with knowledge of the person's homelessness, or by self-attestation.

The contracted shelter operations provider, Volunteers of America (VOA), have staff on site 24 hours per day at the Nav

Center and coordinate and connect for an array of housing and case management services, with the goal of permanent housing solutions for all participants. The Nav Center is supported by approximately thirty agencies to include HHS divisions to provide personalized supportive services that include mental and behavioral health services, life skills classes, recovery assistance, and employment preparation. HHSU provides on-site intensive rehousing case management services, and other referrals as needed. The non-profit organization, The Upper Room, is contracted to provide continental breakfast, sack lunches, and hot dinners each day. As a commitment to being low barrier, the Nav Center has room for pets, and HHS coordinates care with the Animal Services division.

El Dorado Opportunity Knocks (EDOK) CoC

El Dorado Opportunity Knocks (EDOK) Continuum of Care (CoC) Board has twenty-two seats, each specified for representation from a broad array of experiences, service providers, and jurisdictions, including but not limited to: Persons with Lived Experience, BIPOC Representative, Youth with Lived Experience, agency homelessness assistance providers; domestic violence agency; faith-based; government representatives including city, county, and law enforcement; educational representative including McKinney-Vento, and organizations serving veteran populations. The CoC Board meets at least eight times per year to discuss programs and the best use of available resources to serve persons experiencing, or at risk of homelessness.

Over the past seven years, the community has developed the infrastructure of the CoC, implemented a CES known as Front Door- with the local nonprofit Tahoe Coalition for the Homeless (TCH), has taken steps to transition its programs to a Housing First approach, and is increasing the capacity of local services providers, including identifying available funding and additional services or programs that may be needed in the region.

Front Door provides a single access point for all people seeking homeless services in El Dorado County. Front Door assesses each client for vulnerability and needs and provides referrals to appropriate services. Once a household is evaluated, they are added to the CoC's By-Name List (BNL). The BNL is a central list (able to be sorted by prioritization set by programs requesting referrals) of individuals experiencing homelessness who have sought shelter or rehousing assistance through the CES. TCH hosts and coordinates regular (monthly or bi-weekly, depending on the population) case conferences bringing together agencies, jurisdictions, educators, health-care professionals, and other support professionals to coordinate rehousing opportunities and reduce barriers for persons experiencing homelessness.

The CoC has multiple committees: Strategic Planning, CES/Homeless Management Information Systems (HMIS) Policy and Procedure, Performance and Evaluation, Governance,

Finance Committee, Homelessness Prevention, and Grants. The CES/HMIS Committee meets at least quarterly to support and improve CES processes, client referrals, and data management and collection. The Performance and Evaluation Committee meets to develop performance targets for the community providers and reviews the policies and scoring tools for the annual HUD CoC Competition.

EDOK has designated the El Dorado County Public Housing Authority (PHA) as the Collaborative Entity, and El Dorado County HHSA as the Administrative Entity (AE) and HMIS lead for the CoC, a role currently living in the Housing and Homelessness Services Unit (HHSU) of the Community Services Division.

The CoC has a well-established partnership with the El Dorado County Office of Education Assistance (OEA) and the local school districts. The County's McKinney-Vento Coordinator is a member of the CoC Executive Board. The OEA is dedicated to addressing homelessness, including serving families with school aged children who are experiencing homelessness. With OEA staff in a leading role for the CoC, there is a strong focus to ensure educational services are available to families with children.

The CoC requires Housing First in housing programs and has a commitment to Low-Barrier shelter projects. Demonstration of Housing First policies are a required criteria for housing programs responding to procurement opportunities funded by the County or as the CoC AE and are included in funding agreements. Generally, the CoC encourages all providers to use Housing First practices and provides regular trainings on Housing First. Input from people experiencing homelessness, data about grievances, and the CES evaluation provide additional flags for Housing First concerns. The CoC also works with a 3rd party consultant year-round who provides Housing First Technical Assistance throughout the year. The CoC worked diligently with the County and VOA to ensure that the shelter is housing-focused; that it not only provides services focused on moving people into stable housing, but also is low-barrier, allowing pets, storage for personal belongings, and the like.

The CoC has a Memorandum of Understanding (MOU) with the PHA that prioritizes households experiencing homelessness for the Emergency Housing Voucher (EHV) program and recently passed a limited preference and moving on policy. The CoC has prioritized stronger collaboration and coordination with the PHA to work toward the adoption of a homeless admission preference and facilitate homeless access to PHA housing, including aligning policies and coordinating data. The goal has been to maximize the resources between the CoC and the PHA to target more vulnerable homeless residents and those at risk of homelessness or institutionalization by coordinating data and

processes.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

The CoC has multiple committees: Strategic Planning, CES/Homeless Management Information Systems (HMIS) Policy and Procedure, Performance and Evaluation, Governance, Finance Committee, Point-in-Time Count, Homelessness Prevention, and Grants. Some committees meet as frequently as every other week, while others meet on a more as-needed basis such as the Point-in-Time Count Committee.

Additionally, Ad hoc committees are formed periodically. These groups address a variety of specific topics related to Homelessness, with specific groups focused on aspects of the preparation, planning, and resource or information sharing that is necessary to perform outreach and site coordination.

Committees generally consist of CoC Board members, CoC general members, and community members, representing a large cross-sector group including multiple HHSA divisions (Self-Sufficiency programs, Child Welfare, Homelessness Social Workers and the PHA), LEO's, nonprofit homeless service providers, medical staff, faith-based leaders, the McKinney-Vento Liaison, and other school system representatives.

HHSA HHSU and the CoC coordinate daily with contracted providers including but not limited to:

Volunteers of America (VOA)- operating the Nav Center; Tahoe Coalition for the Homeless- operating the CES, Homekey, and other programs; Housing El Dorado; and Tahoe Youth and Family Services.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
County of El Dorado, Health and Human Services Agency	<p>Although oversight of land use and development falls outside the authority of HHSA encourages and supports local entities and other County departments to create interim and permanent housing solutions in the region. In 2019, HHSA applied for No Place Like Home Noncompetitive and Competitive funding allocations with Mercy Housing California (Mercy Housing) as the Development Sponsor. In accordance with the Notices of Funding Availability (NOFA), Mercy Housing's project will provide permanent supportive housing for persons who are experiencing homelessness, chronic homelessness or who are at risk of chronic homelessness and need mental health services. The project, a sixty five-unit new construction multi-family housing complex will serve households with incomes ranging from twenty-fifty percent of the Area Median Income (AMI). The project is scheduled for completion in July 2026. HHSA has committed to provide the supportive services necessary for their mental health clients who become housed, for a period of 20 years.</p> <p>In 2021, HHSA executed a MOU with the County Planning and Building Department (PBD) allocating a portion of the County's Permanent Local Housing Allocation (PLHA) funding for the provision of two low-income housing projects. Project 1 will distribute funding through low interest loans to private or public entities for permanent housing projects; and Project 2 will leverage funding to expand the County's First Time Homebuyer Loan Program for low-interest-rate gap financing loans. Both projects will result in the expansion of permanent housing</p>

solutions to eligible County residents.

HHSA worked with the County of El Dorado Board of Supervisors (BOS), County PBD, and the CoC in 2022 to identify a vacant County-owned building for use as a sixty-bed temporary Nav Center. Simultaneously, available county-owned vacant land was identified and approved for investigation for suitability for a sixty-bed permanent El Dorado County Emergency Shelter/Nav Center. As the development and construction phase of the permanent Nav Center continues, HHSA has been tasked with securing supplemental funding for construction and long-term operations, releasing competitive bidding opportunities for those operations, and executing contracts with the housing and homeless service providers that will be needed.

The PHA is a legal entity under the umbrella organization of the El Dorado County (EDC) HHSA Community Services Division, and the Housing and Homelessness Services Unit. The PHA operates under federal guidelines from the U.S. Department of Housing and Urban Development (HUD) to provide the Housing Choice Voucher (HCV) program (formerly known as Section 8 housing). The PHA's mission is to provide safe, adequate, and sanitary housing conditions for very low-income families and to manage resources efficiently. The PHA promotes personal, economic, and social upward mobility to provide families the opportunity to make the transition from subsidized to non-subsidized housing.

In March of 2023, the PHA released a Request for Proposal (RFP) to solicit property owners and/or property developers to make County-located affordable rental housing available to lower income individuals and their families through their participation in the Project Based Voucher (PBV) Program. In October of 2023, the County BOS approved the PBV awards to the successful proposers.

The County of El Dorado awarded forty-four PBV's to new construction projects with a focus on low-income housing. These PBV's are used as development incentives and leverage to increase future funding by demonstrating net available annual income. The PHA's goal was to not only guarantee units for low-income households in what has been a volatile market over recent years, but also to increase the total volume of affordable housing to the county.

El Dorado Opportunity Knocks CoC

The CoC is working with the county to reform zoning/land use policies to permit more housing development and reduce regulatory barriers to housing development. The County declared a shelter crisis in April 2022. California Government Code Section 8698, et seq., allows the governing body of a city to declare a shelter crisis when a significant number of persons are without the ability to obtain shelter, resulting in a threat to their health and safety. The CoC membership engaged in active education and advocacy around a declaration of this type, which

enabled the County to expedite the development of its emergency shelter and navigation center. The Nav Center opened in February 2023.

The CoC has engaged Housing El Dorado, a local homeless service provider, to implement an Accessory Dwelling Unit (ADU) program in the region called Jumpstart ADU. The program aims to streamline the construction of ADUs on the Western Slope of the County as a creative affordable housing option. The County of El Dorado PBD and the City of Placerville are both participants in the program.

City of Placerville

The City of Placerville is located in El Dorado County on the western slope of the Central Sierra Nevada at the junction of U.S. Highway 50 and State Highway 49. The City of Placerville develops and implements goals, policies, and action plans related to community issues such as housing, land use, resource conservation, open space, transportation, and circulation. The city has worked collaboratively with the County of El Dorado and the El Dorado County Sheriff's department to find solutions for the local homeless encampment population residing in the city. The city is an active general member of the CoC, and is participating in the CoC's mission to effectively eliminate homelessness in the region. The City is a participant of the Jumpstart ADU program recently implemented in the region.

Tahoe Regional Planning Agency (TRPA)

Tahoe Regional Planning Agency (TRPA) receives direction on decisions from a fifteen member Governing Board and a twenty one member Advisory Planning Commission, as well as many stakeholders and members of the public. TRPA identifies key regional challenges, collaborates to foster common understanding of the problems, and creates broadly shared visions for solutions. The agency has several key strategic priorities which reflect the agency's commitment to the Lake Tahoe region, including increasing diverse housing options and plan strategies to address and end homelessness.

In December 2023, the TRPA Governing Board approved a package of affordable and workforce housing incentives to help address the housing crisis. The targeted changes to Lake Tahoe zoning regulations will lower the cost to provide affordable and workforce housing, benefit water quality, and reduce traffic and vehicle use.

Starting in early 2024, TRPA staff will initiate a multi-year effort to more comprehensively integrate housing, equity, and climate goals into key land-use and water quality programs. The agency was recently awarded \$2.4 million in grant funding from the California Department of Housing and Community Development (CDHCD) to help with further improvements that will benefit the entire region.

City of South Lake Tahoe

The City of South Lake Tahoe is responsible for current and long

range planning activities to implement the General Plan. This includes reviewing and permitting development activities to ensure new development and redevelopment projects are consistent with the General Plan, Area Plans, Title 6 of Development Services City Code. This also includes design guidelines, state Building Code, Federal, State, and Local environmental regulations. The Housing Division also supports affordable housing development, Housing Inspections of SRO and Multifamily Development properties and maintains a Housing Hotline for substandard housing conditions.

The City of South Lake Tahoe is the typical local government partner for affordable housing projects supported through grant applications, grant compliance and allocation of funding (from the City and State, Federal Sources), permitting, building inspections and compliance, partnerships with the developer for successful implementation. The City of South Lake Tahoe also provides policy recommendations to regional jurisdictions to reduce barriers to the development of affordable and multifamily housing.

County of El Dorado – Departments outside of HHSA, including Planning and Building

The El Dorado County Housing, Community and Economic Development (HCED) Programs, a division of the PBD, provides housing assistance through a number of programs. HCED administers the County's low-income loan programs for first-time homebuyers, housing rehabilitation, and the County's fee waiver programs for lower-income households to reduce, defer, or waive building fees and traffic impact fees.

Under the PBD, the Planning Division reviews and applies County regulations to housing development proposals. The Building Division under the PBD, along with the Environmental Management Department and Department of Transportation, work with the Planning Services Division to ensure that homes are built safely and, in a manner, consistent with applicable codes and regulations. Finally, the Board of Supervisors, Planning Commission, and Zoning Administrator make decisions regarding the location and extent of housing consistent with the General Plan and County Code.

The County of El Dorado is a member of the Sacramento Area Council of Governments (SACOG), a six-county region that includes Sacramento, Sutter, Yolo, Yuba, Placer, and El Dorado counties, and their 22 cities. Consistent with state law (Government Code Section 65584), SACOG prepared and adopted a Regional Housing Needs Plan (RHNP) in March 2020. The 2020 RHNP allocates, by jurisdiction, the "fair share" of the region's projected housing needs by household income group through 2029. The RHNP also identifies and quantifies existing housing needs for each jurisdiction, including unincorporated El Dorado County. SACOG considered factors such as jobs and housing relationship, opportunities and constraints to development of housing, opportunities to maximize transit and

existing transportation infrastructure, policies directing growth towards incorporated areas, loss of units contained in assisted housing developments, housing cost burdens, rate of overcrowding, housing needs of farmworkers, housing needs of students, loss of units during an emergency, greenhouse gas reduction targets, and other relevant factors. HCD provides guidelines for preparation of the plans and ultimately certifies the plans as adequate.

The major goal of the RHNP is to ensure a fair distribution of housing targets among cities and counties so that every community provides an opportunity for a mix of housing affordable to all of its economic segments. SACOG has distributed the unincorporated El Dorado County RHNA by “East Slope” (Tahoe National Forest Area and Lake Tahoe Basin) and “West Slope” (the remainder of the county).

On May 10th, 2022, the El Dorado County BOS held a workshop with the Planning Commission regarding developing an Affordable Housing Ordinance. At that meeting the Board directed PBD staff to explore strategies to encourage a variety of affordable housing options throughout the County and directed the creation of an Affordable Housing Task Force to provide expertise and assist staff in developing recommendations for the Ordinance and strategies. Staff have taken the initial steps in formation of an Affordable Housing Task Force and will return to the Board to formalize the establishment, goals, policies, and procedures of the Affordable Housing Task Force.

On April 24, 2023, El Dorado County PBD was awarded PLHA Program funding in the amount of \$3,150,000 for new construction of affordable rental housing. The project, Diamond Village Apartments, is an affordable multi-family housing development consisting of 81 units with a mix of one-, two-, and three-bedroom apartments designed for eligible households. PBD has partnered with Mercy Housing California for its construction. In addition, PBD secured \$1,498,000 in funding for the project from the Community Development Block Grant (CDBG) Affordable Housing Loan Program.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

The County of El Dorado is building a stronger relationship between HHSA and PBD through the shared agreements of PLHA, No Place Like Home, and Tenant Based Housing Allocation. These shared agreements are prompting more in-depth discussions regarding the needs for low-income housing in the community, the development process, and the ways the two departments can, and are, collaborating to increase the housing stock.

The County of El Dorado PBD, as well as the County Facilities team were key players in the identification of a vacant County-owned building suitable for the temporary location of the Navigation Center, and identifying vacant county-owned land suitable for development of a permanent Navigation Center.

County of El Dorado HHSA use of PBV issuance by HHSA as a funding leverage for development within the county, affected projects within unincorporated County of El Dorado, City of Placerville, and City of South Lake Tahoe, helping to spur development in these communities.

The CoC is additionally working to bring groups together, inviting members of the city to the CoC, and starting Strategic planning discussions around Permanent Housing. This has created a bifurcated discussion with possible splitting of the Permanent Housing group into a supportive services group and a Permanent Housing development group (lead by HED and City of SLT).

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
County of El Dorado, Health and Human Services Agency	<p>The HHSA HHSU has the primary responsibility of facilitating operations at the County’s current temporary Nav Center, and provides County staff and County subcontractors to perform the services. Open to participants since February 7, 2023, the Nav Center provides an interim housing solution to adults experiencing homelessness in El Dorado County. Case managers at the site provide services necessary for the participant’s placement into permanent housing, including assistance with and referrals to behavioral, social and community services. A permanent Nav Center is in development in collaboration with the County BOS, PBD, and the Chief Administrator’s Office (CAO) that will provide the same effective services in an updated and modern facility.</p> <p>HHSA works in collaboration with the CoC, other County departments, and local jurisdictions to apply for and leverage new state and federal funding for the continued provision of interim housing and permanent housing development, and to date has been awarded:</p> <ul style="list-style-type: none"> · Over \$5 million in Homeless Housing, Assistance and Prevention (HHAP) CoC and County funds, Rounds 1 – 4. · Over \$3 million in No Place Like Home (NPLH) funding in 2019 for permanent housing for individuals who are homeless or at risk of homelessness and in need of mental health services. · Over \$750,000 in California Emergency Solutions and Housing (CESH) funding in 2018-2019. · Over \$1.5 million in Project Roomkey and Rehousing Emergency Funds in 2020-2021. · \$1.5 million in Homeless Emergency Aid Program (HEAP) funds in 2019-2020. · Over \$270,000 in Emergency Solutions Grants (ESG), \$1,653,000 in ESG COVID Relief Act (ESG CV) funding, and an additional \$200,000 of ESG funding pending award in 2024. · Over \$2 million in PLHA funding, with a sub-award to the County PBD for low interest loans for permanent housing

projects, and a First Time Homebuyer Loan Program.

In 2019, HHSA applied for NPLH Noncompetitive and Competitive funding allocations with Mercy Housing California (Mercy Housing) as its Development Sponsor. In accordance with the NOFA, Mercy Housing's project will provide permanent supportive housing for persons who are experiencing homelessness, chronic homelessness or who are at risk of chronic homelessness, and in need of mental health services. The project, a sixty five-unit new construction serving incomes ranging from twenty-fifty percent the AMI, is scheduled for completion in July 2026. HHSA has committed to provide the supportive services necessary for their mental health clients who become housed, for a period of 20 years.

In 2021, HHSA executed a MOU with County PBD to allocate a portion of HHSA's PLHA funding for the provision of two low-income housing projects. Project 1 will distribute funding through low interest loans to private or public entities for permanent housing projects; and Project 2 will leverage funding to expand the County's First Time Homebuyer Loan Program to provide low interest rate gap financing loans. Both projects will result in the expansion of permanent housing solutions to eligible County residents.

The PHA is a legal entity under the umbrella organization of the El Dorado County HHSA Community Services Division, Housing and Homelessness Services Unit. The PHA operates under federal guidelines from the U.S. Department of Housing and Urban Development (HUD) to provide the HCV program (formerly known as Section 8 housing).

The PHA's mission is to provide safe, decent, and sanitary housing conditions for very low-income families and to manage resources efficiently. The PHA is to promote personal, economic, and social upward mobility to provide families the opportunity to make the transition from subsidized to non-subsidized housing.

In March of 2023, the PHA released a Request for Proposal (RFP) to solicit property owners and/or property developers to make County-located affordable rental housing available to lower income individuals and their families through their participation in the PBV Program. In October of 2023, the County BOS approved the PBV awards to the successful proposers.

The County of El Dorado awarded forty-four PBV's to new construction projects with a on low-income housing. These PBV's are used as development incentives and leverage to increase future funding by demonstrating net available annual income. The PHA's goal was to not only guarantee units for low-income households in what has been a volatile market over recent years, but also to increase the total volume of affordable housing to the county.

In addition to PBV's, the PHA has enrolled seventy households in the EHV Program, with approximately half of those engaged in a lease, and half engaged in Housing Navigation Services. The PHA also engages with the US Department of Veterans Affairs (VA) to provide VA Supportive Housing Vouchers to homeless veterans. The PHA has a strong relationship with area landlords, and is regularly engaging new landlords and property management groups to strengthen housing opportunities.

El Dorado Opportunity Knocks CoC

The CoC has engaged Housing El Dorado, a local homeless service provider, to implement an Accessory Dwelling Unit (ADU) program in the region called Jumpstart ADU. The program aims to streamline the construction of ADUs on the Western Slope of the County as a creative affordable housing option. The County of El Dorado Planning and Building Department and the City of Placerville are both participants in the program.

The City of South Lake Tahoe is a member agency of the El Dorado Opportunity Knocks CoC and has recently demonstrated an interest in assisting in a technical advisory role on development grants for the CoC, and/or participating in a development strategic planning group. This would mean breaking out the Permanent Housing Strategic Planning group into two: Services, and Development.

City of Placerville

Placerville is located in El Dorado County on the western slope of the Central Sierra Nevada at the junction of U.S. Highway 50 and State Highway 49. The City of Placerville develops and implements goals, policies, and action plans related to community issues such as housing, land use, resource conservation, open space, transportation, and circulation. The city has worked collaboratively with the County and the Sheriff's department to find solutions for the local homeless encampment population residing in the city. The city also serves as a general member of the CoC thereby actively participating in the CoC's mission to effectively eliminate homelessness in the region.

Tahoe Regional Planning Agency (TRPA)

TRPA receives direction on decisions from a 15-member Governing Board and a twenty-one member Advisory Planning Commission, as well as many stakeholders and members of the public. TRPA identifies key regional challenges, collaborates to foster common understanding of the problems, and creates broadly shared visions for solutions. The agency has several key strategic priorities which reflect the agency's commitment to the Lake Tahoe region, including increasing diverse housing options and plan strategies to address and end homelessness.

In December 2023, the TPRA Governing Board approved a package of affordable and workforce housing incentives to help address the housing crisis. The targeted changes to Lake Tahoe zoning regulations will lower the cost to provide affordable and workforce housing, benefit water quality, and reduce traffic and

vehicle use.

Starting in early 2024, TRPA staff will initiate a multi-year effort to more comprehensively integrate housing, equity, and climate goals into key land-use and water quality programs. The agency was recently awarded \$2.4 million in grant funding from the CDHCD to help with further improvements that will benefit the entire region.

County of El Dorado – Departments outside of HHSA

The El Dorado County Housing, Community and Economic Development (HCED) Programs, a division of the PBD, provides housing assistance through a number of programs. HCED administers the County's low-income loan programs for first-time homebuyers, housing rehabilitation, and the County's fee waiver programs for lower-income households to reduce, defer, or waive building fees and traffic impact fees.

Under the PBD, the Planning Division reviews and applies County regulations to housing development proposals. The Building Division under the PBD, along with the Environmental Management Department and Department of Transportation, work with the Planning Services Division to ensure that homes are built safely and, in a manner, consistent with applicable codes and regulations. Finally, the Board of Supervisors, Planning Commission, and Zoning Administrator make decisions regarding the location and extent of housing consistent with the General Plan and County Code.

The County of El Dorado is a member of the Sacramento Area Council of Governments (SACOG), a six-county region that includes Sacramento, Sutter, Yolo, Yuba, Placer, and El Dorado counties, and their 22 cities. Consistent with state law (Government Code Section 65584), SACOG prepared and adopted a Regional Housing Needs Plan (RHNP) in March 2020. The 2020 RHNP allocates, by jurisdiction, the "fair share" of the region's projected housing needs by household income group through 2029. The RHNP also identifies and quantifies existing housing needs for each jurisdiction, including unincorporated El Dorado County. SACOG considered factors such as jobs and housing relationship, opportunities and constraints to development of housing, opportunities to maximize transit and existing transportation infrastructure, policies directing growth towards incorporated areas, loss of units contained in assisted housing developments, housing cost burdens, rate of overcrowding, housing needs of farmworkers, housing needs of students, loss of units during an emergency, greenhouse gas reduction targets, and other relevant factors. HCD provides guidelines for preparation of the plans and ultimately certifies the plans as adequate.

The major goal of the RHNP is to ensure a fair distribution of housing targets among cities and counties so that every community provides an opportunity for a mix of housing

affordable to all of its economic segments. SACOG has distributed the unincorporated El Dorado County RHNA by “East Slope” (Tahoe National Forest Area and Lake Tahoe Basin) and “West Slope” (the remainder of the county).

On May 10th, 2022, the El Dorado County BOS held a workshop with the Planning Commission regarding developing an Affordable Housing Ordinance. At that meeting the Board directed PBD staff to explore strategies to encourage a variety of affordable housing options throughout the County and directed the creation of an Affordable Housing Task Force to provide expertise and assist staff in developing recommendations for the Ordinance and strategies. Staff have taken the initial steps in formation of an Affordable Housing Task Force and will return to the Board to formalize the establishment, goals, policies, and procedures of the Affordable Housing Task Force.

On April 24, 2023, El Dorado County PBD was awarded PLHA Program funding in the amount of \$3,150,000 for new construction of affordable rental housing. The project, Diamond Village Apartments, is an affordable multi-family housing development consisting of 81 units with a mix of one-, two-, and three-bedroom apartments designed for eligible households. PBD has partnered with Mercy Housing California for its construction. In addition, PBD secured \$1,498,000 in funding for the project from the Community Development Block Grant (CDBG) Affordable Housing Loan Program.

The City of South Lake Tahoe

The City of South Lake Tahoe is responsible for current and long-range planning activities to implement the City's General Plan. This includes reviewing and permitting development activities to ensure new development and redevelopment projects are consistent with the General Plan, Area Plans, Title 6 of Development Services City Code. This also includes design guidelines, state Building Code, Federal, State, and Local environmental regulations. The Housing Division also supports affordable housing development, Housing Inspections of SRO and Multifamily Development properties and maintains a Housing Hotline for substandard housing conditions.

The City of South Lake Tahoe is the typical local government partner for affordable housing projects supported through grant applications, grant compliance and allocation of funding (from the City and State, Federal Sources), permitting, building inspections and compliance, partnerships with the developer for successful implementation. The City of South Lake Tahoe also provides policy recommendations to regional jurisdictions to reduce barriers to the development of affordable and multifamily housing.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

In 2023 The County of El Dorado opened the county's first ever low-barrier emergency shelter for adults. The Nav Center has sixty beds and is currently utilizing a County-owned building. The County of El Dorado PBD, as well as the County Facilities team were key players in the identification of the vacant County-owned building suitable for the temporary location of the Nav Center and identifying vacant county-owned land suitable for development of a permanent Navigation Center.

Also in 2023, the CoC and County jointly entered an agreement with a youth services provider to offer the first Transitional Housing program specifically for youth 18-24. The provider was identified through an Request for Qualifications (RFQ), and is a dedicated youth services provider in the community.

Within the County of El Dorado, HHSU is the lead agency coordinating services for the CoC, including administering formal solicitations such as RFP's and RFQ's To expand the regional permanent housing options available, a RFQ will be released for the CoC to procure a list of qualified providers capable of providing a menu of services such as Permanent Housing, Prevention/Diversion, Rapid Rehousing, Interim Sheltering, including Inclement Weather, and Motel vouchers. The RFQ will focus on integrating more local jurisdictions into CoC participation, such as the City of South Lake Tahoe which is new CoC participant with a focus on the provision of permanent housing options.

The County of El Dorado is building a stronger relationship between HHSU and PBD through the shared agreements of PLHA, NPLH, and Tenant Based Housing Allocation. These shared agreements are prompting more in-depth discussions regarding the needs for low-income housing in the community, the development process, and the ways the two departments can, and are, collaborating to increase the housing stock.

County of El Dorado HHSU use PBV's as a funding leverage for development within the county, affected projects within unincorporated County of El Dorado, City of Placerville, and City of South Lake Tahoe, helping to spur development in these communities.

The CoC is additionally working to bring groups together, inviting members of the city to the CoC, and starting Strategic planning discussions around Permanent Housing, this has created a bifurcated discussion with possible splitting of the Permanent Housing group into a supportive services group and a Permanent Housing development group (lead by HED and City of SLT).

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
County of El Dorado, Health and Human Services Agency	The HHSU is the AE for the EDOK CoC with the responsibility to administer the CES agreement for the CoC. HHSU is also the County home to several divisions under which mental and behavioral health, substance use disorder, social services, public health, and community services are provided. Services are provided by HHSU staff, contracted providers, or partners in the community with all sharing a deep commitment to high-quality case management and coordination and connection to the delivery of services in the region. HHSU's many partnerships for Homelessness services include the Nav Center operations provider (VOA); Tahoe Coalition for the Homeless, the CES provider; Housing El Dorado offering street outreach and Safe Parking; Only Kindness, providing veterans services and connections; Tahoe Youth and Family Services, for homeless or at-risk youth; El Dorado County Office of Education (EDCOE); El Dorado Community Health Center and other health care providers; law enforcement, County Probation, and many others. These dedicated partnerships aid in the delivery of individualized services and referrals or warm handoffs as necessary. HHSU's Behavioral Health Division (BHD) can be viewed as three unique

but interconnected programs: Mental Health Services (MHS), Substance Use Disorder Services (SUDS), and the Public Guardian (PG). In 2023, the BHD received two distinctive funding awards that affect the quality of life of at-risk individuals in the region, the Providing Access and Transforming Health Justice-Involved (PATH-JI) Capacity Building Program Round 3, in the amount of \$450,000, and the Behavioral Health Bridge Housing (BHBH) Program Round 1, in the amount of \$3,339,411. The PATH-JI funding is a multi-year initiative under California Advancing and Innovating Medi-Cal (CalAIM) designed to aid the most vulnerable residents improve their quality of life, which includes the growing number of justice-involved populations who have significant clinical needs. The BHBH funding is for the provision of bridge housing settings to address the immediate and sustainable housing needs of people experiencing homelessness who have serious behavioral health conditions, including serious mental illness and/or substance use disorder. In addition, the BHD, under the Mental Health Services Act Plan (MHSA), partners with Community Hubs, a network of local resource centers with navigators who connect children, families and individuals to supports and services. HHSA's Public Health Division (PHD) deals with challenging public health issues facing the County of El Dorado. In cooperation with County and community stakeholders, the PHD published the El Dorado County Community Health Needs Assessment and the Community Health Improvement Plan (CHIP) for 2023-2028. The CHIP concludes that Housing First programs and Permanent Supportive Housing both increase housing stability for clients and improve overall health while lowering public costs by reducing the use of publicly funded crisis services such as shelter, hospitals, psychiatric centers, jails, and prisons. The PHD's website provides the community easy access to regional data on health, ways to get involved, the health improvement plan, and other public health related resources. The Protective Services Division is comprised of Adult Protective Services (APS), Child Welfare Services (CWS), and In-Home Supportive Services (IHSS). The departments provide for the safety, permanency, and well-being of adults and children, preferably in their own homes, out of home placement when necessary, and services to foster care youth making the transition to adulthood. The division receives annual Transitional Housing Program (THP) funding for the provision of assistance to young adults to secure and maintain housing, with priority given to young adults formerly in foster care or on probation; and receives annual Housing Navigation and Maintenance Program funding for the provision of trained housing navigators. The Self-Sufficiency team provides a variety of programs for the region to include: CalFresh for people with low income who meet federal income eligibility rules and want to add to their budget to put healthy and nutritious food on the table; Medi-Cal California's Medicaid program, which is a public health insurance program providing needed health care services for low-income individuals including families with children, seniors, persons with disabilities, foster care, pregnant

women, and low income people with specific diseases such as tuberculosis, breast cancer, or HIV/AIDS; The General Assistance or General Relief (GA/GR) Program designed to provide relief and support to indigent adults who are not supported by their own means, other public funds, or assistance programs; and California Work Opportunity and Responsibility to Kids (CalWORKs) a public assistance program that provides cash aid and services to eligible families that have a child(ren) in the home. Several programs fall under the umbrella of CalWORKs, such as the Welfare-to-Work Program, a comprehensive statewide program designed to enable participants to achieve self-sufficiency through employment. In addition, California State funding is allocated to the County for multiple Self-Sufficiency programs that provide housing stability, support, or advocacy for County clients. The Housing and Disability Advocacy Program (HDAP) focuses on individuals who are experiencing homelessness and who are likely eligible for disability benefits. The CalWORKs Housing Support Program (HSP) offers financial assistance and housing-related wraparound supportive services, including but not limited to: rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, interim shelter assistance, legal services, and credit repair. The Bringing Families Home (BFH) Program offers financial assistance to reduce the number of families in the child welfare system experiencing, or at-risk of homelessness, to increase family reunification and to prevent foster care placement. The Home Safe (HS) Program offers a range of strategies to address and prevent homelessness and support ongoing housing stability for individuals involved in APS. The Community Services Division of HHS encompasses Animal Services, Energy Assistance, Senior Programs, Veterans Services, and HHSU. Animal Services works with the Nav Center to provide shelter for client's pets, or other services such as vaccinations. Energy Assistance is comprised of the Home Energy Assistance Program (HEAP), Weatherization Program, and Low-Income Household Water Assistance Program. Senior Services range from home delivered meals, Adult Day Services, legal services, Family Caregiver Support, and senior activities. Veterans Services offers a long list of services connecting veterans to benefits, including housing services. HHS is responsible for the administration of many of the CoC, PHA, and other grant funded housing and homeless programs.

El Dorado Opportunity Knocks CoC

The CoC partners with many agencies in the provision of case management and case conferencing to ensure coordination and connection to delivery of services in the region: HHS includes a wide range of mental, behavioral, self-sufficiency, social, community, and public health services; Volunteers of America, providing Supportive Services to Veteran Families, and the Nav Center Shelter Operator; Tahoe Coalition for the Homeless, the CES provider, and Project Homekey operator; Housing El Dorado offering street outreach and Safe Parking; Only

Kindness, providing veterans services and connections; Tahoe Youth and Family Services, for homeless or at risk youth; El Dorado County Office of Education; El Dorado Community Health Center; and many others. These dedicated partnerships aid in the delivery of individualized services and referrals or warm handoffs as necessary. The CoC provides up-to-date info on mainstream resources for program participants in collaboration with HHSA, the CoC Collaborative Applicant, AE, and HMIS Lead. HHSA oversees Public Health, Behavioral Health, SUDS, Community and Social Services, and mainstream benefits (MSB). HHSA attends all bi-monthly CoC and committee meetings, and CES case conferences. They provide program updates and facilitate MSB referrals. MSB updates are provided at CoC meetings and via the CoC listserv. HHSA and CoC provide trainings on Medicaid, TANF, SSI/SSDI, SNAP, and linkages to physical and behavioral health issues. The trainings are virtual, accessible across the geographic area in real-time and recorded (available in the CoC's online library). Since February of 2022 with the introduction of the Housing and Homelessness Incentive Program (HHIP), the Managed Care Plans (MCPs) in the region have joined the CoC. Through December 31, 2023 these plans included: Anthem Blue Cross, Kaiser Permanente, and California Health and Wellness. In January 2024, California Health and Wellness left El Dorado County, and Mountain Valley Health Plan began offering services. All four plans have actively participated in CoC meetings, engaged with CoC Board Membership, with the AE for data information and grant opportunities, and educated providers on Enhanced Care Management and Community Supports for persons experiencing homelessness and those exiting homelessness.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

The HHSA is the AE for the EDOK CoC with the responsibility to administer the CES agreement for the CoC. HHSA is also the County home to several divisions under which mental and behavioral health, substance use disorder, social services, public health and community services are provided. Services are provided by HHSA staff, contracted providers, or partners in the community all sharing a deep commitment to high-quality case management and coordination and connection to the delivery of services in the region. In addition to internal coordination and connections to services and service delivery, many different divisions within HHSA also participate in CoC activities, including filling the seat on the CoC Board for Mental Health Professional, CWS participates in youth case conferences on behalf of foster youth, CalWORKs HSP staff participate in case conferences for families enrolled in the program. These are all opportunities for HHSA to provide referrals and connections to county services.

The CoC partners with many agencies in the provision of case management and case conferencing to ensure coordination and connection to delivery of services in the region: HHSA includes a wide range of mental, behavioral, self-sufficiency, social, community, and public health services; Volunteers of America, providing Supportive Services to Veteran Families, and the Nav Center shelter operator; Tahoe Coalition for the Homeless, the CES provider, and Project Homekey operator; Housing El Dorado offering street outreach and Safe Parking; Only Kindness, providing veterans services and connections; Tahoe Youth and

Family Services, for homeless or at risk youth; El Dorado County Office of Education; El Dorado Community Health Center; and many others. These dedicated partnerships aid in the delivery of individualized services and referrals or warm hand-offs as necessary. If a gap in services is identified, the CoC works within these dedicated partnerships to identify if there is an additional agency or potential new referral source in the community and invites them to join the CoC provider network.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the

key action.

- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
652

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
El Dorado County and the CoC, following the regional plan, have collaborated to maximize services within the region by opening a temporary 60-bed navigation center. This action has increased and will continue to increase access to services, increase the variety of services providing more options for persons based on their individual needs, and	HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Shelter Operations	State and Federal	County of El Dorado HHSA	EDOK CoC	12/31/2026	Track Homeless Management Information System (HMIS) data including the By Name List (BNL) and the total number of persons referred to and accessing services throughout the County/CoC region quarterly. Review Annual Performance Report (APR) monthly to review exits to permanent housing, persons served, racial/equity data in alignment with the HUD data

increase more pathways out of homelessness. By utilizing these strategies, the combined jurisdictions have increased and will continue to increase the number of persons served resulting in more positive housing exits.

standards, enrollment in health insurance (Managed Care Plans-MCPs) and other data. This will be verified by biennial Point-in-Time (PIT) Count numbers and tracking the decrease in the total number of people experiencing homelessness.

Expand the number of homelessness providers regularly visiting and interacting with clients at Nav Center.

HHAP 1,4 & 5 Operating Subsidies- Interim housing, CDBG-CV, ESG Street Outreach.

Federal and State

County of El Dorado HHSA

EDOK CoC

12/31/2026

Track HMIS data including the BNL and the total number of persons referred to, and accessing, services throughout the County/CoC region quarterly. Monthly reports regarding services and classes is sent monthly by the operations vendor.

Increase street outreach, targeting persons who might not otherwise be able to access the system without targeted outreach.

CDBG-CV, HHAP 1 & 5- Street Outreach, ESG Street Outreach, HHIP

Federal and State

EDOK CoC

County of El Dorado HHSA, Tahoe Coalition for the Homeless, Housing El Dorado

6/30/2028

Track HMIS data including the BNL and the total number of persons referred to and accessing services throughout the County/CoC region quarterly. Review enrollment data into Street Outreach

projects, including through project APRs quarterly. This will be verified by biennial PIT Count numbers and tracking the decrease in the total number of people experiencing homelessness

Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.	PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering.	State	County of El Dorado HHSA	EDOK CoC	6/30/2028	Track HMIS data including the BNL and the total number of persons referred to and accessing services throughout the County/CoC region quarterly. Review APR monthly to review exits to permanent housing, persons served, racial/equity data in alignment with the HUD data standards, enrollment in health insurance (MCP's) and other data. This will be verified by biennial PIT Count numbers and tracking the decrease in the total number of people experiencing homelessness.
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Review	HUD CoC	Federal and	EDOK CoC	County of	6/30/2028	Track HMIS
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locations of Coordinated Entry Access Points, move or add additional based on accessibility and population location	Coordinated Entry, HHAP 1, 4, & 5 Systems Support, CESH 19.	State		El Dorado HHSA		data including the BNL and the total number of persons referred to and accessing services throughout the County/CoC region quarterly. This will be verified by biennial PIT Count numbers and tracking the decrease in the total number of people experiencing homelessness. Utilize PIT Count GIS data to see population grouping.
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Collaborate with South Lake Tahoe Area Collaborative Services (STACS), Psychiatric Emergency Response Team (PERT), Library Hubs, Behavioral Health Division (BHD), law enforcement, and the El Dorado Community Health Center (EDCHC) to enter homelessness data into HMIS. This will provide a more accurate picture of the numbers of	HHAP 1, 4, & 5 Systems Support.	State	County of El Dorado	STACS PERT Community Hubs BHD EDCHC Law Enforcement Tahoe Coalition for the Homeless	6/30/2028	Track HMIS data including the BNL and the total number of persons referred to and accessing services throughout the County/CoC region quarterly. This will be verified by biennial PIT Count numbers and tracking the decrease in the total number of people experiencing homelessness.
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individuals accessing services.

Engage persons with Lived Experience through the El Dorado Opportunity Knocks Lived Experience Advisory Board	HHIP, HHAP 3, 4 - Admin.	State	EDOK CoC	County of El Dorado HHSA	6/30/2028	Outreach to engage members began in October 2023, with subsequent meetings occurring monthly. The CoC board approved the framework policies at the March 1st, 2024 meeting, and will continue to develop the advisory board. This group will provide policy and programmatic feedback, as well as accessibility and cultural competency information. The LEAB will present at 7 CoC Board meetings per year.
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Homelessness Prevention and Homelessness/ Shelter Diversion- Stop homelessness before it begins with case management and financial assistance to maintain housing for at-risk persons. For those	HHAP 1, 3, 4 & 5-Prevention and Shelter Diversion.	State	EDOK COC	County of El Dorado HHSA, CoC Community Partners, Tahoe Coalition for the Homeless-CES provider.	6/30/2028	Track program-level data including rent assistance payments paid, number of households assisted, case management hours provided, households sheltered through friends, family, and other. Review
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entering homelessness- provide financial assistance, intensive case management with housing problem solving.

Racial, ethnic, gender, and other demographic data points. Monitor By Name List for new entries to homelessness, quarterly with providers.

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Black/African American	30
American Indian/Alaskan Natives	22

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase homeless services and intake locations more easily accessible for persons who may not access services without special outreach, including minority populations and capture data more closely.	HHAP 1 &4 Street Outreach, CESH-19, HUD CoC Coordinated Entry, HHIP.	Federal and State	EDOK CoC	County of El Dorado HHSA	6/30/2028	Utilize HMIS data and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. HMIS data, including quarterly APRs will be used to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the newly developed 60-

						bed Navigation Shelter project type data in HMIS. APR will be reviewed quarterly at minimum.
Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.	PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering	State	County of El Dorado HHSA	EDOK CoC	6/30/2028	Track HMIS data including the BNL and the total number of persons referred to and accessing services throughout the County/CoC region quarterly. Review APR monthly to review exits to permanent housing, persons served, racial/equity data in alignment with the HUD data standards, enrollment in health insurance (MCP's) and other data. This will be verified by biennial PIT Count numbers and tracking the decrease in the total number of people experiencing homelessness.
Increase CoC Board representation in BIPOC, LGBTQ+, Transitional Age Youth (TAY), and youth	HHAP 1, 2, 3, 4, 5- Admin, CoC Planning	Federal and State	EDOK CoC	County of El Dorado HHSA	6/30/2028	All CoC Board seats for over-represented populations will be filled. The CoC will have active participation

<p>vacant board seats. Develop and engage Lived Experience Advisory Board for active feedback</p>	<p>and engagement from a variety of voices representing populations commonly found in the homeless populations in El Dorado County.</p>
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<p>Focus targeted outreach to minority populations (Black/African American and American Indian/Alaskan Native/Indigenous) that reflected a higher representation in unsheltered population in the 2022 PIT Count than El Dorado County Census population</p>	<p>HHAP 5 Systems Support (coordinated entry), HHAP 1 & 5-Street Outreach, CESH-19, HUD CoC Coordinated Entry, CDBG-CV ESG Street Outreach, HHIP.</p>	<p>State</p>	<p>EDOK CoC</p>	<p>County of El Dorado HHSA, all CoC partner agencies</p>	<p>6/30/2028</p>	<p>Review HMIS data for street outreach projects, including quarterly APRs to track trends in disparity by race and ethnicity semi-annually. Use the APRs to track exits from street outreach to different exit types.</p>
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<p>Homelessness Prevention and Homelessness/Shelter Diversion- Stop homelessness before it begins with case management and financial assistance to maintain housing for at-risk persons. For those entering homelessness-provide financial assistance,</p>	<p>HHAP 2, 3, & 5 Prevention/Diversion.</p>	<p>State</p>	<p>EDOK</p>	<p>County of El Dorado HHSA, CoC Community Partners, Tahoe Coalition for the Homeless-CES provider.</p>	<p>6/30/2028</p>	<p>Track program-level data including rent assistance payments paid, number of households assisted, case management hours provided, households sheltered through friends, family, and other. Review Racial, ethnic, gender, and other demographic</p>
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intensive case management with housing problem solving.

data points. Monitor By Name List for new entries to homelessness. Data to be reviewed semi-annually with providers.

El Dorado County and the CoC, following the regional plan, have collaborated to maximize services within the region by opening a temporary 60-bed navigation center. This action has increased and will continue to increase access to services, increase the variety of services providing more options for persons based on their individual needs, and increase more pathways out of homelessness. By utilizing these strategies, the combined jurisdictions have increased and will continue to increase the number of persons served resulting in more positive

HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Operating Subsidies.

Federal and State

County of El Dorado HHSA

EDOK CoC

12/31/2026

Track Homeless Management Information System (HMIS) data including the By Name List (BNL) and the total number of persons referred to and accessing services throughout the County quarterly.

housing exits.

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
438

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue to operate the 60-bed El Dorado County temporary Navigation Center, operating near capacity daily, reducing the number of people experiencing unsheltered homelessness on a single night.	HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG- Shelter Operations.	Federal and State	County of El Dorado HHSA	EDOK CoC	12/31/2026	Utilize HMIS data to review Nav Center occupancy data, and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. Daily By Name List can also be used as a rough estimate of unsheltered homelessness in the region. PIT and HMIS data will be reviewed annually to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the newly developed 60-bed Navigation Shelter project type data in

HMIS. HMIS data will be analyzed monthly.

Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.	PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering.	State	El Dorado County	EDOK CoC	12/30/2028	Utilize HMIS data and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. PIT and HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the newly developed 60-bed Navigation Shelter project type data in HMIS.
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Inclement Weather Shelters-provide short-term shelter with limited document readiness/case management support to prevent poor health outcomes during inclement weather.	HHAP 1 Operating Subsidies-Interim Shelter, HHIP, Private donations.	State and Local	EDOK CoC	Tahoe Coalition for the Homeless, Tahoe Youth and Family Services Housing El Dorado, Upper Room Dining Hall	4/30/2025	Review HMIS data to see shelter bed utilization rates during inclement weather nights to assess bed-night needs monthly at minimum. Review all exit data for positive exit locations or exits to homelessness. Utilize the HIC to measure success.
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Transitional	HHAP 2,3,4,&	State	EDOK COC	Tahoe	6/30/2025	Utilize quarterly
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<p>Housing Shelter (Youth). Short-term housing currently available for two transitional-aged youth for up to 12 months per participant. This intervention is a pilot in the community which started in 2023. The intervention includes case management, income maximization support through education and benefits, and life skills classes.</p>	<p>5- Operating Subsidies Interim Housing- Youth Set-aside.</p>	<p>and County of El Dorado HHSA</p>	<p>Youth and Family Services</p>	<p>APR reports to see utilization rate, exits to housing, increase in earned income, age of participants (TAY intervention) and other data.</p>
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<p>Rapid Rehousing and sheltering Programs reporting in HMIS- Housing, Disability Advocacy Program (HDAP) & Housing Support Programs (HSP).</p> <p>Due to the change in reporting requirements from AB 977 Programs such as HDAP and HSP are now reporting participants who are experiencing</p>	<p>CA Dept. of Social Services- Housing, Disability Advocacy Program (HDAP), CalWORKs Housing Support Program (HSP).</p>	<p>State</p>	<p>County of El Dorado HHSA</p>	<p>EDOK CoC 6/30/2025</p>	<p>Utilize an APR report to see utilization rate, exits to housing, increase in earned income, age of participants (families with minor children), increase in unearned income (households with disabilities) and other data. Data to be reviewed quarterly with providers.</p>
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homelessness, but were provided either emergency shelter motel vouchers, or are participating in Rapid Rehousing Programs in HMIS year-round, not only on the PIT night.

<p>Rapid Rehousing- Increase the number of households exiting homelessness into permanent housing. Intervention will feature up to 18 months of rapid rehousing assistance including deposit, utility assistance, and move-in habitability items.</p>	<p>ESG Rapid Rehousing, HUD CoC DV Rapid Rehousing, HHAP 5- Rapid Rehousing.</p>	<p>Federal and State</p>	<p>EDOK CoC</p>	<p>Tahoe Coalition for the Homeless</p>	<p>12/31/2026</p>	<p>Utilize an APR report to see utilization rate, exits to housing, increase in earned income, age of participants (TAY intervention) and other data.</p>
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<p>Homelessness Prevention and Homelessness/ Shelter Diversion- Stop homelessness before it begins with case management and financial assistance to maintain housing for at-risk persons. For those entering homelessness-</p>	<p>HHAP 2, 3, & 5 Prevention and Shelter Diversion</p>	<p>State</p>	<p>EDOK CoC</p>	<p>County of El Dorado HHSA, CoC Community Partners, Tahoe Coalition for the Homeless-CES provider.</p>	<p>6/30/2028</p>	<p>Track program-level data including rent assistance payments paid, number of households assisted, case management hours provided, households sheltered through friends, family, and other. Review Racial, ethnic, gender, and</p>
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provide financial assistance, intensive case management with housing problem solving.

other demographic data points. Monitor By Name List for new entries to homelessness. Data to be reviewed quarterly with providers.

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
Black/African American	13
American Indian/Alaskan Native	11

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The County intends to focus on the homeless population as a whole, by operating its 60-bed Nav Center, including the provision of wraparound services and case management at the site.	HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Shelter Operations.	Federal and State	County of El Dorado, HHSA	Volunteers of America, 30+ Coordinating services providers	12/31/2026	Utilize HMIS data and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. We will analyze PIT and HMIS data to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the newly developed 60-bed Navigation

						Shelter project type data in HMIS. HMIS data to be reviewed monthly.
Increased Coordinated Entry Access Points in underserved and marginalized communities are being added to reach populations that may not have utilized services prior. With the increased services and data points, the County will reach more individuals, including these minority populations.	CESH-19, HUD CoC CES 2022, 2023, and future, HHAP 1 & 4 Street Outreach, HHAP 5 Systems Support, HHIP Funding.	Federal and State	EDOK CoC	Tahoe Coalition for the Homeless County of El Dorado-HHSA as HMIS Lead Agency	3/31/2025	Review the BNL and HMIS Coordinated Entry Details custom report to review date of VI-SPDAT, date of entry into CES Project, Racial/Ethnicity data, age and gender reporting, and self-reported geographic location data. Review HMIS CES data quarterly.
Rapid Rehousing-Increase the number of households exiting homelessness into permanent housing. Intervention will feature up to 18 months of rapid rehousing assistance including deposit, utility assistance, and move-in habitability items.	ESG Rapid Rehousing, HUD CoC DV Rapid Rehousing, HHAP 5- Rapid Rehousing.	Federal and State	EDOK CoC	Tahoe Coalition for the Homeless, County of El Dorado, Other CoC coordinating service providers	6/30/2028	Utilize an APR report to see utilization rate, exits to housing, racial and ethnic data, increase in earned income, age of participants (TAY intervention) and other data. Data will be reviewed quarterly with providers.
Homelessness	HHAP 2, 3, & 5	State	EDOK CoC	County of	6/30/2028	Track program-

Prevention and Homelessness/ Shelter Diversion- Stop homelessness before it begins with case management and financial assistance to maintain housing for at-risk persons. For those entering homelessness- provide financial assistance, intensive case management with housing problem solving.

Prevention/Diversion

El Dorado HHSA, CoC Community Partners, Tahoe Coalition for the Homeless-CES provider.

level data including rent assistance payments paid, number of households assisted, case management hours provided, households sheltered through friends, family, and other. Review Racial, ethnic, gender, and other demographic data points. Monitor By Name List for new entries to homelessness. Data will be reviewed quarterly with providers.

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
381

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
In the latter part of the 2022 calendar year, the CoC increased focus on Street Outreach and Coordinated Entry accessibility for	HHAP 1 & 4 Street Outreach and Systems Support, CESH 19, HHIP, ESG Street Outreach.	State and Federal	EDOK CoC	County of El Dorado HHSA, Tahoe Coalition for the Homeless, HHSA-HMIS Lead Agency,	3/31/2025	Street Outreach program APRs will be tracked for first time HMIS enrollment semi-annually. Coordinated Entry will record persons

persons experiencing homelessness. During early outreach, it was found that many persons in encampments were not actively engaging in the system of care and had been exited from Coordinated Entry due to lack of contact for two or more years. These persons are not experiencing new or first-time homelessness but will show 'first time homelessness' in this data measurement for the first year or more of increased data collection.

Housing El Dorado

experiencing first time Homelessness. A Coordinated Entry report will be analyzed monthly.

The CoC and County combined jurisdictions are collaborating with Managed Care Plans for tenancy support to help high-risk tenants maintain housing through in-home care, and other financial and supportive services. Persons will be identified using Coordinated

HHIP, CESH 19, HHAP 1, 4 & 5- Systems Support, CDBG-CV, ESG Street Outreach, Department of Health Care Services CalAIM.

State and Federal

EDOK CoC

County of El Dorado HHSA, Housing El Dorado, Tahoe Coalition for the Homeless, Anthem/Blue Cross Blue Shield, Kaiser Permanente, Mountain Valley Health.

6/30/2028

Assess HMIS data- Accurately Track persons at-risk of homelessness, and those who enter homelessness. Data reviewed Monthly with MCPs

Coordinated Entry data will provide the most accurate information on those who answered 'yes' to first-time

Entry.

homelessness questions for those truly experiencing first-time homelessness, or those entering homelessness for the first time in 24 months. CES will report data to the CoC Monthly.

This measure is anticipated to be highest from Mid-year 2022-end of 2024 due to increased service provision and outreach, which will reflect accurate enrollment data.

Homelessness Prevention and Homelessness/ Shelter Diversion- Stop homelessness before it begins with case management and financial assistance to maintain housing for at-risk persons. For those entering homelessness- provide financial assistance, intensive case management with housing problem solving.	HHAP 2, 3, & 5 Prevention and Shelter Diversion	State	EDOK CoC	County of El Dorado HHSA, CoC Community Partners, Tahoe Coalition for the Homeless- CES provider	6/30/2028	Track program-level data including rent assistance payments paid, number of households assisted, case management hours provided, households sheltered through friends, family, and other. Review Racial, ethnic, gender, and other demographic data points. Monitor By Name List for new entries to homelessness. Data will be
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analyzed using an APR quarterly with providers.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
American Indian, Alaska Native	13
Black, African American	14

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The 60-Bed emergency Navigation Center receives intakes through CoC referrals for highest-risk individuals, and/or referrals for persons in encampments.	HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Shelter Operations.	State and Federal	County of El Dorado HHSA	EDOK CoC, Volunteers of America Law Enforcement Agencies, Coordinated Entry, Street Outreach- Upper Room Dining Hall & Housing El Dorado	6/30/2028	Ongoing review of Active client lists in HMIS data, HDIS Equity analysis, and HUD HDX 2 Stella P analysis. Current year 1 enrollment in the Navigation Center shows a higher percentage of over-represented populations engaged in the Navigation Center program than seen in the PIT Count. Data from HMIS will be reviewed Quarterly, HDIS is reviewed Quarterly, and Stella data is reviewed

annually.

<p>The County and the CoC evaluates Coordinated Entry homeless intake assessments for first-time homelessness to ensure equity is in place, and to analyze data to determine if racial disparities exist in these programs, Community partnerships that strive to identify individuals at risk of homelessness is a key component of reducing the newly homeless population.</p>	<p>CESH 19, HHAP 1, 4 & 5- Systems Support, CDBG-CV, ESG Street Outreach, HHIP.</p>	<p>State</p>	<p>EDOK CoC</p>	<p>Tahoe Coalition for the Homeless as the CES Provider, County of El Dorado HHSA as the HMIS Provider</p>	<p>6/30/2028</p>	<p>Coordinated Entry data will provide the most accurate information on those who answered 'yes' to first-time homelessness questions for those truly experiencing first-time homelessness, or those entering homelessness for the first time in 24 months.</p> <p>This data is then broken down by race and ethnicity in accordance with the HUD data standards to assess for equity. Data is presented by the CES provider to the CoC Monthly</p>
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SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
110

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Provide housing navigation	US Department of Housing and	Federal and	County of El Dorado	US Department	6/30/2028	Utilize HMIS data to: a)

<p>services to facilitate identification of, and placement into, permanent housing solutions quickly issue available special program vouchers such as VASH Vouchers for Veterans, Family Unification Vouchers, others provide rental subsidies and additional services to those exiting homelessness through partnerships.</p>	<p>Urban Development (HUD) Public and Indian Housing (PIH) Vouchers, Permanent Local Housing Allocation (PLHA) Formula Allocation.</p>	State	HHSA	of Veterans Affairs, Landlords		<p>Measure the changes in the number of Permanent Housing units and households served; and b) Track the number of people exiting homelessness into permanent housing. In addition, the County will track the issuance of VASH vouchers and EHVs through referral in Coordinated Entry and through the issuance of housing/rental assistance through the County Public Housing Authority. HMIS data is analyzed quarterly, Public Housing Authority data is analyzed monthly, and CES data is presented to the CoC Monthly.</p>
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<p>In 2019, HHSA applied for No Place Like Home Noncompetitive and Competitive funding allocations with Mercy Housing California (Mercy Housing) as its Development</p>	<p>No Place Like Home Round 2</p>	State	Mercy Housing California	County of El Dorado HHSA	6/30/2044	<p>Utilize HMIS data and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. This will be monitored weekly during the first 3</p>
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Sponsor. In accordance with the Notices of Funding Availability, Mercy Housing's project will provide permanent supportive housing for persons who are experiencing homelessness, chronic homelessness or who are at risk of chronic homelessness, and who need mental health services. The project, a 65 new unit construction serving incomes ranging from 20-50 percent of the Area Median Income, is scheduled for completion in July 2026. HHSA will continue working with Mercy Housing on the project to ensure its completion and has committed to provide mental health services necessary for clients who become housed, for a period of 20 years.

months, then monthly thereafter.

<p>Rapid Rehousing- Increase the number of households exiting homelessness into permanent housing. Intervention will feature up to 18 months of rapid rehousing assistance including deposit, utility assistance, and move-in habitability items.</p>	<p>ESG Rapid Rehousing, HUD CoC DV Rapid Rehousing, HHAP 5- Rapid Rehousing.</p>	<p>State and Federal</p>	<p>EDOK CoC</p>	<p>Tahoe Coalition for the Homeless, County of El Dorado HHSA, CoC community partners</p>	<p>6/30/2028</p>	<p>Utilize an APR report to see utilization rate, exits to housing, racial and ethnic data, increase in earned income, age of participants (TAY intervention) and other data. RRH APRs will be reviewed Quarterly with the providers.</p>
<p>Operations of a temporary 60-bed navigation center. This increases access to and variety of services available to persons experiencing homelessness to create pathways out of homelessness. By utilizing these strategies, the combined jurisdictions have increased and will continue to increase the number of persons served resulting in more positive housing exits.</p>	<p>HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Shelter Operations.</p>	<p>State and Federal</p>	<p>County of El Dorado HHSA</p>	<p>EDOK CoC, Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the Homeless- Coordinate d Entry, other CoC Community Partners</p>	<p>12/31/2026</p>	<p>Utilize HMIS data to review Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the temporary 60-bed Navigation Shelter project type data in HMIS. Entry and Exit data is reviewed bi-weekly. Other data is analyzed monthly or quarterly.</p>
<p>Finalize plans, construct, and</p>	<p>PLHA Formula Allocation,</p>	<p>State and</p>	<p>County of El Dorado</p>	<p>EDOK CoC,</p>	<p>6/30/2028</p>	<p>Utilize HMIS data to review</p>

transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.	American Rescue Plan Act, HHAP 5 Interim Sheltering.	Federal	HHSA	Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the Homeless-Coordinate d Entry, other CoC Community Partners	Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the permanent 60-bed Navigation Shelter project type data in HMIS. Entry and Exit data is reviewed bi-weekly, other data is analyzed monthly or quarterly.
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SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Hispanic/Latino († on CA SPM report, calculated by subtracting non-Hispanic/Latina/e/o from total persons served)	25
Middle Eastern or North African (From HDIS dashboard)	0
American Indian, Alaska Native, or Indigenous (from HDIS dashboard)	17
Native Hawaiian or Pacific Islander (From HDIS dashboard)	3
White AND Hispanic/ Latina/e/o	17

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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New prioritization tools are being evaluated as the VI-SPDAT is known to have inherent biases.	HHIP	State	EDOK CoC	County of El Dorado, HHSA as HMIS Lead	12/31/2026	Thorough review of data to determine evidence-based-equity aware assessment tools for use within Coordinated Entry, 1 year after implementation review of scores vs prior VI-SPDAT scores and referrals.
Review and revise program eligibility and prioritizations for systems that would contribute to inequities. Continue to evaluate to make sure programs are serving overrepresented groups.	CESH 19, HHAP 3, 4, & 5-Admin,	State	EDOK CoC	Tahoe Coalition for the Homeless, CES Lead. County of El Dorado HHSA-Administrative Entity and HMIS Lead	6/30/2028	Program eligibility and prioritization submitted by programs. HUD Annual Performance Reports demonstrating racial, ethnic, gender, age, and other demographics-and exits to successful outcomes. APRs will be reviewed quarterly with all providers. Analysis of equity factors will be completed semi-annually with the Coordinated Entry Committee.
Quickly issue available PHA vouchers specifically targeting	HUD Public and Indian Housing (PIH), Supportive Services for	Federal	County of El Dorado, HHSA	US Department of Veterans Affairs, Coordinate	6/30/2028	PHA Voucher Issuance by Household Data Report, showing all members of

persons experiencing homelessness, such as VA Supportive Housing (VASH), and review ongoing issuance and leasing data to confirm equitable access for persons based on racial and ethnic groups.	Veteran Families (SSVF)			d Entry System- as appropriate		the household by age, gender, race/ethnicity, and relationship to the Head of Household (HoH). Data as of March 2024 show equitable disbursement of VA Supportive Housing Vouchers and Emergency Housing Vouchers. Monitor Semi-Annually based on voucher type. This report is run semi-annually.
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Increased Coordinated Entry Access Points in undeserved and marginalized communities are being added to reach populations that may not have utilized services prior. With the increased services and data points, the CoC will reach more individuals, including these minority populations.	CESH-19, HHAP- 1 & 4 Systems Support, HUD CoC CES 2022, HUD CoC CES 2023, HUD CoC CES 2024, HUD CoC CES 2025, HHIP Funding.	State and Federal	EDOK CoC	County of El Dorado HHSA, Tahoe Coalition for the Homeless-CES Lead,	6/30/2028	Review the BNL and HMIS Coordinated Entry Details custom report to review date of VI-SPDAT, date of entry into CES Project, Racial/Ethnicity data, age and gender reporting, and self-reported geographic location data. CES presents data to the CoC monthly.
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Focus targeted outreach to minority (black/African American, American Indian/Alaskan	CDBG-CV, HHAP 1 & 5- Street Outreach, ESG Street Outreach, HHIP.	State	EDOK CoC	County of El Dorado HHSA, All CoC Participating entities	6/30/2028	Review HMIS data for street outreach activities including quarterly APRs to track trends
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Native/Indigenous, and Native Hawaiian/Pacific Islander) populations to ensure all persons have access to services.

in disparity by race and ethnicity. Use HMIS and HDIS data to track exits to Permanent Housing Types.

Rapid Rehousing- Increase the number of households exiting homelessness into permanent housing. Intervention will feature up to 18 months of rapid rehousing assistance including deposit, utility assistance, and move-in habitability items.

ESG Rapid Rehousing, HUD CoC DV Rapid Rehousing, HHAP 5- Rapid Rehousing.

State and Federal

EDOK CoC

Tahoe Coalition for the Homeless, County of El Dorado HHSA, CoC Community Partners

6/30/2028

Utilize an APR report to see utilization rate, exits to housing, racial and ethnic data, increase in earned income, age of participants (TAY intervention) and other data. APRs are reviewed quarterly with the provider.

Operations of a temporary 60-bed navigation center. This increases access to and variety of services available to persons experiencing homelessness to create pathways out of homelessness. By utilizing these strategies, the combined jurisdictions have increased and will

HHAP 1, 4, & 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Shelter Operations.

State and Federal

County of El Dorado HHSA

EDOK CoC, Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the Homeless- Coordinated Entry, other CoC Community Partners

12/31/2025

Utilize HMIS data to review Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the temporary 60-bed Navigation Shelter project type data in HMIS. Equity data is reviewed

continue to increase the number of persons served resulting in more positive housing exits. quarterly.

<p>Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.</p>	<p>PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering.</p>	<p>State and Federal</p>	<p>County of El Dorado HHSA</p>	<p>Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the Homeless- Coordinated Entry, other CoC Community Partners</p>	<p>6/30/2028</p>	<p>Utilize HMIS data to review Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the permanent 60-bed Navigation Shelter project type data in HMIS. Equity data is reviewed quarterly.</p>
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SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4
153

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Operation of the 60-bed El Dorado County Nav Center opened in February 2023	HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG	Federal and State	County of El Dorado HHSA	Volunteers of America El Dorado Opportunity Knocks CoC, HHSA	12/31/2026	Track HMIS data for the average number of days that individuals experience

and the provision of case management and other individualized services to participating clients.	Emergency Shelter.			Behavioral Health, etc.		homelessness while enrolled in housing and homeless programs. The SPMs data is reviewed semi-annually.
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Provide Street Outreach targeting populations which may not otherwise access services and connect them to Coordinated Entry and referral pathways to the Nav Center. Street Outreach provides case management, document readiness assistance, and coordinated entry access to other rehousing services which can help with housing.	CDBG-CV, HHAP 1 & 5-Street Outreach, ESG Street Outreach, HHIP.	Federal and State	EDOK CoC	County of EL Dorado HHSA, Tahoe Coalition for the Homeless, Housing EL Dorado	6/30/2028	Track HMIS data for the average number of days that individuals experience homelessness while enrolled in housing and homeless programs. APRs are reviewed quarterly with providers.
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Rapid Rehousing-Increase the number of households exiting homelessness into permanent housing. Intervention will feature up to 18 months of rapid rehousing assistance including deposit, utility	ESG Rapid Rehousing, HUD CoC DV Rapid Rehousing, HHAP 5- Rapid Rehousing.	Federal and State	EDOK CoC	Tahoe Coalition for the Homeless, County of El Dorado HHSA, CoC Community Partners	6/30/2028	Utilize an APR report to see utilization rate, exits to housing, racial and ethnic data, increase in earned income, age of participants (TAY intervention) and other data. APRs are reviewed quarterly with
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assistance, and move-in habitability items.						providers.
Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.	PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering.	State and Federal	County of El Dorado HHSA	EDOK CoC, Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the Homeless-Coordinate d Entry, other CoC Community Partners	6/30/2028	Utilize HMIS data to review Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the permanent 60-bed Navigation Shelter project type data in HMIS. Equity data is reviewed quarterly, Entry/Exit data is reviewed bi-weekly.

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
Persons with unknown ethnicity or unknown race	211
Persons who are Multiple Races AND Hispanic/Latina/e/o	262
People who are American Indian or Alaska native AND Hispanic/Latina/e/o	205
People who are Multiple Races	192
People who are Multiple Races AND Non-Hispanic/Latina/e/o	174
People who are White AND Hispanic/Latina/e/o	174

People who are Hispanic/Latina/e/o 171

People who are Non-Hispanic/Latina/e/o 164

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Operation of the 60-bed El Dorado County Nav Center opened in February 2023 and the provision of case management and other individualized services to participating clients. Monitor for ongoing equity of services offered to participants based on race, ethnicity, and gender	HHAP 1, 4, & 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Shelter Operations.	Federal and State	County of El Dorado HHSA	Volunteers of America, EDOK CoC, HHSA Behavioral Health, etc.	12/31/2026	Track HMIS data for the average number of days that individuals experience homelessness while enrolled in housing and homeless programs. APR is reviewed quarterly, or more frequently as needed.
Provide Street Outreach targeting populations including groups of racial, ethnic, age (youth), or other demographics less likely to access services, and connect them to Coordinated Entry and referral pathways to the	CDBG-CV, HHAP 1 & 5- Street Outreach, ESG Street Outreach, HHIP.	Federal and State	EDOK CoC	County of EL Dorado HHSA, Tahoe Coalition for the Homeless, Housing EL Dorado	6/30/2026	Track HMIS data for the average number of days that individuals experience homelessness while enrolled in housing and homeless programs. The APR is reviewed quarterly.

Nav Center. Street Outreach provides case management, document readiness assistance, and coordinated entry access to other rehousing services which can help with housing.

<p>Quickly issue available PHA vouchers specifically targeting persons experiencing homelessness, such as VA Supportive Housing (VASH), and review ongoing issuance and leasing data to confirm equitable access for persons based on racial and ethnic groups.</p>	<p>HUD Public and Indian Housing Vouchers (PIH), Supportive Services for Veteran Families (SSVF)</p>	<p>Federal</p>	<p>County of El Dorado HHSA</p>	<p>Public Housing Authority, US Department of Veterans Affairs, EDOK CoC</p>	<p>6/30/2028</p>	<p>PHA Voucher Issuance by Household Data Report, showing all members of the household by age, gender, race/ethnicity, and relationship to the Head of Household (HoH). Data as of March 2024 show equitable disbursement of VA Supportive Housing Vouchers and Emergency Housing Vouchers. Monitor Semi-Annually based on voucher type. Report is pulled semi-annually.</p>
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<p>Increase permanent housing destinations for persons experiencing homelessness, including partnering with developers to increase</p>	<p>HUD Public and Indian Housing Vouchers (PIH) No Place Like Home (NPLH) Permanent Local Housing Allocation (PLHA)</p>	<p>Federal and State</p>	<p>County of El Dorado</p>	<p>Public Housing Authority, County of El Dorado Planning and Building Department , City of South Lake</p>	<p>6/30/2028</p>	<p>Track the ongoing construction and development of new affordable housing units in the County. Measure the hours of case management</p>
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affordable housing options. The PHA has awarded 44 Project-Based Vouchers to four affordable-housing new construction projects within the County. In addition, the County and local city jurisdictions are partnering with local developers for competitive funding opportunities.

Tahoe, Housing EI Dorado, EDOK CoC

provided for housing readiness, and number of documents obtained for persons experiencing homelessness-for housing readiness quarterly with providers. Review housing readiness programs for racial and ethnic enrollment and equity.

Rapid Rehousing-Increase the number of households exiting homelessness into permanent housing. Intervention will feature up to 18 months of rapid rehousing assistance including deposit, utility assistance, and move-in habitability items.

ESG Rapid Rehousing, HUD CoC DV Rapid Rehousing, HHAP 5- Rapid Rehousing.

Federal and State EDOK CoC

Tahoe Coalition for the Homeless, County of EI Dorado HHSA, CoC Community Partners

6/30/2028

Utilize an APR report to see utilization rate, exits to housing, racial and ethnic data, increase in earned income, age of participants (TAY intervention) and other data. APRs are reviewed quarterly.

Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed EI Dorado County Permanent Nav

PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering.

State and Federal County of EI Dorado HHSA

EDOK CoC, Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the

6/30/2028

Utilize HMIS data to review Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and

Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.

Homeless-
Coordinated
Entry,
other CoC
Community
Partners

ethnicity, track exits to different housing types, and track the entry of persons into the permanent 60-bed Navigation Shelter project type data in HMIS. APR will be reviewed quarterly, entry and exit data is reviewed bi-weekly.

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
13.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
To reduce returns to homelessness, the CoC designated Rapid Rehousing providers will provide rental support lasting longer than 6 months and aftercare Case Management services to individuals to maintain stabilization post	HUD CoC DV Rapid Rehousing	Federal	EDOK CoC	County of El Dorado HHSA as the Administrative Entity	12/31/2026	Analyze Coordinated Entry Services (CES) data from the BNL and HMIS data to measure the percent of individuals who return to homelessness, and track returns to homeless from the Homeless Data Integration System (HDIS) which provides information on

intervention.

persons reentering homelessness including those reentering in other CoC regions. CES data is presented to the CoC monthly, HDIS data is reviewed at minimum one time per quarter.

<p>The CoC and County Homelessness Services have partnered with the El Dorado County PHA to maximize the effective use of EHV's and VASH Vouchers. These Housing Choice Vouchers (HCV) are used to permanently house persons with rent support and come with additional supportive services to maintain their housing situation.</p>	<p>US Department of Housing and Urban Development Public Housing Authority Funds, Supportive Services for Veteran Families (SSVF),</p>	<p>Federal</p>	<p>County of El Dorado HHSA</p>	<p>US Department of Veteran's Affairs EDOK CoC, Tahoe Coalition for the Homeless as the Coordinated Entry provider</p>	<p>6/30/2028</p>	<p>Analyze CES data from the BNL and HMIS data to measure the percent of individuals who return to homelessness. Review PHA Data voucher-level data, and track returns to homeless from the HDIS which provides information on persons reentering homelessness including those reentering in other CoC regions. PHA data is analyzed semi-annually.</p>
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<p>Rapid Rehousing- Increase the number of households exiting homelessness into permanent housing.</p>	<p>ESG Rapid Rehousing, HUD CoC DV Rapid Rehousing, HHAP 5- Rapid Rehousing.</p>	<p>Federal and State</p>	<p>EDOK CoC</p>	<p>Tahoe Coalition for the Homeless, County of El Dorado HHSA, CoC Community Partners</p>	<p>6/30/2028</p>	<p>Utilize an APR report to see utilization rate, exits to housing, returns to homelessness, racial and ethnic data, increase in</p>
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Intervention will feature up to 18 months of rapid rehousing assistance and stabilization including deposit, utility assistance, and move-in habitability items.

earned income, age of participants (TAY intervention) and other data. APRs are reviewed quarterly with providers.

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
Black/ African American	29.00%
People who are White and Hispanic/Latino	25.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Review Coordinated Entry System referrals to permanent housing programs for equity.	CESH 19 HHAP 1 & 4 Systems Support and Street Outreach, HUD CoC Coordinated Entry funding	State	EDOK CoC	Tahoe Coalition for the Homeless (CES provider), County of El Dorado HHS (HMIS Lead), Permanent Housing providers	6/30/2028	Review HMIS data-specifically Coordinated Entry Referrals to agencies and enrollments into programs. CES data is presented to the CoC monthly. Review SPM data for reentries to homelessness to determine effectiveness of interventions. Utilize the State of California HDIS data to

						see reentries to homelessness-including persons who reenter homelessness in other CoC regions.HDIS data is reviewed quarterly and SPM data is reviewed semi-annually.
Refer at-risk populations to supportive services, including CalAIM Enhanced Care Management, IHSS, and long-term case management	CA Department of Health Care Services CA Department of Social Services	State	EDOK CoC, County of El Dorado HHSA	Tahoe Coalition for the Homeless (Coordinated Entry Services provider), Volunteers of America, other case managers.	6/30/2028	Review SPM data for reentries to homeless, and HDIS data for reentries to homeless including those reentering homelessness in other regions. SPM data is reviewed semi-annually. HDIS data is reviewed quarterly.
Rapid Rehousing-Increase the number of households exiting homelessness into permanent housing. Intervention will feature up to 18 months of rapid rehousing assistance and stabilization including deposit, utility assistance, and move-in habitability items.	ESG HUD CoC DV Rapid Rehousing HHAP 5- Rapid Rehousing	Federal and State	EDOK CoC	Tahoe Coalition for the Homeless, County of El Dorado HHSA, CoC Community Partners	6/30/2028	Utilize an APR report to see utilization rate, exits to housing, racial and ethnic data, increase in earned income, age of participants (TAY intervention) and other data. APRs are reviewed quarterly with providers.

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6

1

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continued operation of the 60-bed El Dorado County temporary Nav Center has increased emergency shelter bed capacity in the community.	HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG Shelter Operations	Federal and State	County of El Dorado HHSA	Volunteers of America, Upper Room Dining Hall, EDOK CoC	12/31/2026	Successful placements from Street Outreach include exits to an Emergency Shelter (ES), Safe Haven (SH), Transitional Housing (TH), or Permanent Housing (PH) In calendar year 2022, the region had few options for exits from street outreach. With the opening of the Nav Center (SH), and new street outreach projects to encampments, this number will increase significantly over the next several years before leveling out. Entries from street outreach to Coordinated Entry will be reviewed

						monthly by the CES team, entries to emergency shelter from street outreach will be evaluated quarterly.
Increase street outreach to unsheltered populations to expand access to care and placement opportunities. Through these matched efforts, increase the number of individuals exiting street outreach to shelter beds, but also to expand and enhance programs that facilitate individuals transitioning to community-based, independent living arrangements.	CDBG-CV HHAP 1 & 5-Street Outreach ESG Street Outreach HHIP	State and Federal	County of El Dorado HHSA	Housing El Dorado, Tahoe Coalition for the Homeless, County of El Dorado HHSA, County of El Dorado HHSA (as HMIS Lead)	6/30/2026	Review all exits from Street Outreach Projects in HMIS reports, and HDIS Dashboards. Due to the creation of new street outreach projects to encampments in 2023, this number will increase significantly over the next several years before leveling out. Specific focus is being placed on outreach to locations which have not received outreach in the past. Entries from street outreach to Coordinated Entry will be reviewed monthly by the CES team, entries to programs from street outreach will be evaluated quarterly.

Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.	PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering	State and Federal	County of El Dorado HHSA	EDOK CoC, Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the Homeless-Coordinate Entry, other CoC Community Partners	6/30/2028	Utilize HMIS data to review Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the permanent 60-bed Navigation Shelter project type data in HMIS. Entry and exit data is reviewed bi-weekly, APR and other Navigation Center data is reviewed quarterly.
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SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	0
People who are American Indian or Alaska Native	0
People who are Asian	0
People who are Black or African American	0
People who are Native Hawaiian or Other Pacific Islander	0

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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achieve the action

<p>Continued operation of the 60-bed El Dorado County temporary Nav Center has increased emergency shelter bed capacity in the community.</p>	<p>HHAP 1, 4,& 5- Operating Subsidies- Interim Housing, CDBG-CV, ESG</p>	<p>Federal and State</p>	<p>County of El Dorado HHSA</p>	<p>Volunteers of America, Upper Room Dining Hall, EDOK CoC</p>	<p>12/31/2026</p>	<p>Successful placements from Street Outreach include exits to an ES, SH, TH, or PH In calendar year 2022, the region had few options for exits from street outreach. With the opening of the Nav Center SH, and new street outreach projects to encampments, this number will increase significantly over the next several years before leveling out. During this time, specific focus will be placed on outreach to locations which have not received similar levels of outreach in the past and may have higher populations of over-represented races/ethnicities /genders/ages (such as youth) or other identifying factors. Entries from street outreach to Coordinated Entry will be reviewed</p>
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monthly by the CES team, entries to emergency shelter from street outreach will be evaluated quarterly.

<p>Increase street outreach to unsheltered populations & expand access to care and placement opportunities. Through these efforts, increase the exits from street outreach to shelter beds, and programs that facilitate individuals transitioning to community-based, independent living arrangements.</p>	<p>CDBG-CV HHAP 1 & 5- Street Outreach ESG- Street Outreach HHIP</p>	<p>State and Federal</p>	<p>EDOK CoC</p>	<p>Housing EI Dorado, Tahoe Coalition for the Homeless, County of El Dorado HHSA, County of El Dorado HHSA (as HMIS Lead)</p>	<p>6/30/2028</p>	<p>Review all exits from Street Outreach Projects in HMIS reports, and HDIS Dashboards.</p> <p>Due to the creation of new street outreach projects to encampments in 2023, this number will increase significantly over the next several years before leveling out. Specific focus is being placed on outreach to locations which have not received outreach in the past and have higher populations of over-represented races/ethnicities /genders/ages (such as youth) or other identifying factors. Entries from street outreach to Coordinated Entry will be</p>
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reviewed monthly by the CES team.

Finalize plans, construct, and transition services from the 60-bed Temporary Nav Center to a 60-bed El Dorado County Permanent Nav Center. This Nav Center will continue to provide the variety of services available in the temporary Nav Center but in a permanent facility.	PLHA Formula Allocation, American Rescue Plan Act, HHAP 5 Interim Sheltering	State and Federal	County of El Dorado HHSA	EDOK CoC, Volunteers of America, Upper Room Dining Hall, Tahoe Coalition for the Homeless-Coordinate d Entry, other CoC Community Partners	6/30/2028	Utilize HMIS data to review Nav Center occupancy and exits. HMIS data will be reviewed to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the permanent 60-bed Navigation Shelter project type data in HMIS. Navigation Center entry and exit data is analyzed bi-weekly, other Navigation Center data is analyzed quarterly.
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Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:
 - o Service delivery;
 - o Housing placements;
 - o Housing retention; and
 - o Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Annually, the CoC, in collaboration with HHSA, reviews, and will continue to review, the current Coordinated Entry System assessment tools through both an equity & health vulnerability lens & will adjust the tools to define an accurate assessment & identification of client needs with as few biases as possible.	EDOK CoC	County of El Dorado HHSA, HHSA as the HMIS Lead, Tahoe Coalition for the Homeless as Coordinated Entry Contractor.
The CoC will continue to coordinate the analysis with the Administrative/HMIS Lead & get additional feedback from the Board & general membership. The CoC engages homeless service providers & receives feedback from people with lived experience of homelessness. Annual racial disparity analysis is based primarily on local data from the	EDOK CoC	County of El Dorado HHSA, HHSA as the HMIS Lead, EDOK CoC funded partners, County of El Dorado Funded partners

Homeless Data Integration System, the HUD System Performance Measures, and compared to Census Bureau data. The State of California provides additional analyzed reports on the California System Performance Measures, the report provides initial racial & ethnicity data with a breakdown by services, programs, & outcomes. The County reviews the baseline data & compares it to the demographics of the general population for the County & the homeless population served through the CoC. Through the analysis, the County & the CoC identify which populations are overrepresented or falling short in positive outcomes & not accessing services commensurate w/the percentage of the general population. Through the data analysis, the County & the CoC annually update racial equity goals.

The CoC will continue to recruit new organizations to the CoC with deep expertise in communities impacted by disparities. For example, a newly engaged CoC member has deep connections to school communities, while another is a patient advocate at the local Community Health Center, which hosts a number of Latinx outreach programs.

EDOK CoC

CoC Board- including CoC executive Board, Community Partners, Local Jurisdictions, Education Systems.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
All Permanent Housing programs offered within the CoC are Housing First, and referrals to programs are made from Coordinated Entry based off program eligibility and program-set prioritization. Participants will not be “steered” toward, denied, or evicted from any housing facility or neighborhood because of race, color, national origin, religion, sex, gender, disability, or the presence of children.	EDOK CoC	EDOK CoC, Tahoe Coalition for the Homeless as the Coordinated Entry Provider, El Dorado County HHSA

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Partner with CalAIM Housing Tenancy and Sustaining Services programs for resolving disputes with landlords and/or neighbors,	EDOK CoC	Anthem/Blue Cross, Kaiser Permanente, Mountain Valley Health

advocacy and linkage with community resources to prevent eviction, and education and training on the role, rights, and responsibilities of the tenant and landlord to ensure racial and gender equity is protected, and no persons are discriminated against based on their race, ethnicity, gender, or gender expression.

Plan; CoC and County of El Dorado Housing and Homelessness funded case managers referring for services.

Provide focused training to case managers and increase case management services to ensure all housed participants receive the support or referral services necessary to aid in housing retention.

EDOK CoC

County of El Dorado, HHSA, Homelessness services providers in the region.

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Include and invite community providers who have deep expertise in communities impacted by disparities to participate in solicitations for housing services.	County of El Dorado, HHSA	EDOK CoC, Community Partner Organizations, County of El Dorado Procurement and Contracts.

Is place-based encampment resolution occurring within the region?

No

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - o Jails
 - o Prisons
 - o Hospitals:
 - o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as

applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Referrals to the Navigation Center- The El Dorado County Nav Center has a focus on encampments within the community. A primary source of referrals come from law enforcement officers- including city police, county sheriff's deputies, and various probation and parole officers active and aware of persons within the region who may be sleeping in places not meant for habitation. This includes persons who had been unsheltered before they were placed in jail and would be exiting back into homelessness from the correctional institution. As officers become aware of the pending exit, they begin the referral process. The person would enter the Nav Center as a bed becomes available, based on vulnerability and prioritization.	County of El Dorado, HHSA	El Dorado Sheriff's Department- Homeless Outreach Team, City of Placerville PD, South Lake Tahoe PD, El Dorado County Probation, California Department of Corrections and Rehabilitation- Parole, Volunteers of America

Bridge House- A six bed transitional house in Placerville for justice-involved individuals on probation at risk of or experiencing homelessness upon reentry into El Dorado County. The house is staffed by Probation Department Staff, and includes wraparound services focused on life skills to facilitate the transition to independent living and workforce development.

County of El Dorado

El Dorado County
 HHSA- Behavioral Health/Community Services-Community Corrections Partnership, El Dorado Opportunity Knocks CoC, El Dorado County Office of Education, El Dorado County Sheriff's Department

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
N/A		

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Tahoe Coalition for the Homeless has partnered with CalAIM Managed Care Plans and separately with Barton Memorial Hospital in Tahoe to provide Medical Respite, including on-site respite housing for persons experiencing homelessness who have had a recent acute illness or injury who do not qualify to recover in a skilled nursing facility (SNF) but are too ill or frail to safely rehabilitate unsheltered. A centralized location provides one-stop access for trained and certified medical staff if needed for follow-up care, a safe location for healing, and reduces strain on emergency rooms and hospital readmissions.	EDOK CoC	Tahoe Coalition for the Homeless, Anthem/Blue Cross Blue Shield, Kaiser Permanente, Mountain Valley Health Plan, Barton Memorial Hospital, Marshall Medical Center

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the

region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Psychiatric Health Facility	<p>El Dorado County HHSA Behavioral Health Division operates two Temporary Supportive Housing units for persons with Serious Mental Illness (SMI) stepping down from a higher level of care facility. These sites are called Transitional Houses, or T-Houses for short. These multi-bedroom homes include professional behavioral health clinician support, and preparation for independent living. Staff provide life skills to prepare persons for independent living including hygiene, medication management, household chores, the skills needed to graduate to independent living, and provide connections to community resources and services, and</p>	County of El Dorado, HHSA Behavioral Health	Telehealth Psychiatric Health Facility Marshall medical Barton Medical
Foster Care	<p>Transitional Housing Placement Plus (THP-Plus) is a program available to youth ages 18-24 transitioning from out-of-home placements. THP-Plus provides subsidies for housing for up to 24 months in addition to case management, job readiness support, assistance with post-secondary education, food, and other necessities. This program has shown great success in helping this vulnerable group begin adulthood with necessary skills.</p>	County of El Dorado, HHSA Protective Services	Whole Person Learning

Plan to Utilize Local, State, and Federal Funds to End

Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - The Homekey Program,
 - The No Place Like Home Program
 - The Multifamily Housing Program
 - The Housing for a Healthy California Program
 - The Homeless Housing, Assistance, and Prevention Program
 - Building Homes and Jobs Act
 - The California Emergency Solutions Grants Program
 - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
 - HOME Investment Partnerships Act
 - Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5

grant timeframe (FY 23-24 through FY 27-28)

4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program (Round 1)	State	Tahoe Coalition for the Homeless	Tahoe Coalition for the Homeless in South Lake Tahoe received \$7,350,000 in Homekey Round 1 funding for the purchase of three motels with a total of 74 doors for transition into permanent housing with support.			Funds expended prior to June 30, 2023
The No Place Like Home Program	State	El Dorado County, Mercy Housing California	As the Development Sponsor in receipt of this funding, Mercy Housing California is building permanent supportive housing for people with serious mental illness, who are homeless, chronically homeless or at-risk of chronic homelessness. The Health and Human Services Agency is committed to providing supportive services to its clients that become housed.	\$3,395,283.00	\$3,395,283.00	Agreement Pending. Expenditure deadline June 2026
The Multifamily Housing Program	State	The Related Companies of California LLC, and St.	Sugar Pine Village Phase 1B and 1A - Affordable Housing Development in South Lake Tahoe for the development of 188 units of affordable housing (80% AMI and below)	\$19,575,516.00	\$19,575,516.00	Ongoing

		Joseph Comm unity land trust				
The Housing for a Healthy California Program	State	N/A	N/A			
Building Homes and Jobs Act	State	County of El Dorado	Year 1 funding- \$310,000, expired in 2022. Other Building Homes and Jobs Act funding listed under Permanent Local Housing Allocation.			
The California Emergency Solutions Grants Program	Federa l	CA Dept. of Housin g & Comm unity Develo pment	ESG funding will be used to reimburse the County subcontractor operating the County of El Dorado temporary, 60-bed Emergency Shelter/Navigation Center.- Pending award	\$200,000.0 0		Award pending
HOME Investment Partnership Program (19-HOME 14977)	Federa l	County of El Dorado	The First Time Homebuyer Program offers eligible 80% AMI first-time homebuyers deferred second priority loans to purchase a home within unincorporated El Dorado County. The Owner Occupied Rehabilitation Program provides 80% AMI (or below) homeowner households gap financing for repair and construction within unincorporated El Dorado County. The Tenant-Based Rental Assistance Program is a rental subsidy grant program that is designed to assist income-eligible tenants (60% AMI or less) throughout El	\$983,000.0 0	\$983,000.0 0	10/31/2039

			Dorado County with the payment of monthly rent and utility costs. TBRA assistance makes up the difference between the amount the household can afford to pay and the actual costs.			
Parolee or probation programs that are intended to prevent homelessness upon release	State	County of El Dorado Probation Department	The Community Corrections Partnership- Collaborative funding between County of El Dorado Probation Department and the County of El Dorado Health and Human Services Department to connect justice involved individuals with services such as Food Assistance, MediCal, Health, and Behavioral Health upon release from incarceration	\$1,264,190.00		
The Multifamily Housing Program	State	Mercy Housing California	El Dorado Haven - Sixty-five unit permanent supportive housing development in El Dorado for persons in need of mental health services.	\$9,523,523.00	\$9,523,523.00	Ongoing
The Homeless Housing, Assistance, and Prevention Program Round 1	State	County of El Dorado	HHAP 1- CoC Prevention and Diversion, Coordinated Entry Street Outreach to reach persons who would not otherwise be able to connect to services. Funding for Prevention and Diversion services to prevent homelessness before it begins, and operating subsidies of Emergency Shelter, Temporary Housing, and Permanent Housing programs.	\$612,554.00		6/30/2025
The Homeless Housing,	State	County of El	HHAP 1 County Funding for Strategic	\$583,966.95		6/30/2025

Assistance, and Prevention Program Round 1		Dorado	Planning, operations of Navigation Center, Youth Set-Aside		
The Homeless Housing, Assistance, and Prevention Program Round 2	State	County of El Dorado	HHAP 2 CoC Dedicated funding towards the operations of a 60-bed Emergency Shelter/Navigation Center, Funding for Strategic Planning Process, and operating subsidies of Emergency Shelter, Temporary Housing, and Permanent Housing programs.	\$304,536.90	6/30/2026
The Homeless Housing, Assistance, and Prevention Program Round 2	State	County of El Dorado	HHAP 2 County Strategic Planning, operating subsidies for 60 bed Navigation Center/emergency shelter, Youth Set-Aside for youth prevention and diversion program,	\$284,416.32	6/30/2026
The Homeless Housing, Assistance, and Prevention Program Round 3	State	County of El Dorado	HHAP 3 Joint Systems Support for Operations of the CoC and homelessness systems planning. Operating Subsidies for Emergency Shelter and Youth Emergency and Temporary Housing, Prevention and Diversion programs for at-risk youth.	\$1,409,150.00	12/31/2026
The Homeless Housing, Assistance, and Prevention Program Round 4	State	County of El Dorado	HHAP Round 4 Joint Rapid rehousing, street outreach to support persons experiencing unsheltered homelessness to shelter opportunities and Coordinated Entry, systems support for operations of the CoC, prevention and shelter diversion, operations for interim shelter including youth set-aside.	\$1,316,560.00	12/31/2027

Housing and Homelessness Incentive Program (HHIP)	State	County of El Dorado	Anthem/Blue Cross of California	\$139,711.00	12/05/2023
			Grant funding awarded to the EDOK CoC for the Point In Time (PIT) Count Consultant for 2024, 2025, and 2026 PIT Counts. This includes support with conducting the PIT and analysis/reporting. The funding will also be used to procure a new HMIS software for the EDOK CoC to allow for more robust functionality, data sharing, and reporting.		- 09/30/2026

Housing and Homelessness Incentive Program (HHIP)	State	County of El Dorado	California Health and Wellness	\$220,397.00	12/05/2023
			Grant funding awarded to the EDOK CoC for the Point In Time (PIT) Count Consultant for 2024, 2025, and 2026 PIT Counts. This includes support with conducting the PIT and analysis/reporting. The funding will also be used to procure a new HMIS software for the EDOK CoC to allow for more robust functionality, data sharing, and reporting.		- 09/30/2026

Housing and Homelessness Incentive Program (HHIP)	State	County of El Dorado	Kaiser Foundation Health Plan, Inc.	\$31,893.00	12/5/2023-
			Grant funding awarded to the EDOK CoC for the Point In Time (PIT) Count Consultant for 2024, 2025, and 2026 PIT Counts. This includes support with conducting the PIT and analysis/reporting. The funding will also be used to procure a new HMIS software for the EDOK CoC to allow for more robust functionality, data		9/30/2026

sharing, and reporting.

Housing and Disability Advocacy Program (HDAP)	State	County of El Dorado	HDAP serves individuals, youth, and families if they are eligible for disability benefits and are chronically homeless, homeless, or at risk of homelessness with a wide range of housing related services and supports.	\$896,039.00	Present – 6/30/2025
California Work Opportunity and Responsibility to Kids (CalWORKs) Housing Support Program (HSP)	State	County of El Dorado	CalWORKs HSP assists with housing, food, utilities, clothing, medical care, or other necessary expenses to eligible families in need.	\$2,191,532.00	Present – 6/30/2025
Bringing Families Home (BFH)	State	County of El Dorado	The BFH program provides housing-related supports directly to families receiving child welfare services who are experiencing or at risk of homelessness, thereby increasing family reunification and preventing foster care placement. Services include, but not be limited to, housing-related case management, housing navigation, housing-related direct financial assistance, and housing stabilization services.	\$520,794.00	Present – 6/30/2024
Home Safe Program (HSP)	State	County of El Dorado	Home Safe offers a range of strategies to address and prevent homelessness and support ongoing housing stability for APS clients, including housing-related intensive case management, housing-related financial assistance, deep cleaning to maintain safe housing, eviction	\$746,028.00	Present – 06/30/2025

prevention, landlord mediation, and more.

California Emergency Solutions and Housing Program (CESH-19)	State	County of El Dorado	HHSA will use this funding for Flexible Housing Supports, Systems Support funding for the Coordinated Entry System, emergency housing interventions such as operating expenses for its temporary Emergency Shelter/Navigation Center, homeless action plan development, and Administration.	\$277,237.0 0	Present – 2/15/2025	
Behavioral Health Bridge Housing (BHBH) Program	State	County of El Dorado	Addresses the immediate housing and treatment needs of people experiencing unsheltered homelessness with serious behavioral health conditions, along with the sustainability of these ongoing supports. HHSA will deliver direct BHBH services including Shelter/Interim Housing, Rental Assistance, Auxiliary Funding in Assisted Living, and Housing Navigation as described in the BHBH Program Plan, including the service metrics and program requirements. HHSA will also provide outreach and engagement services as described in the BHBH Program Plan and service metrics.	\$3,339,411. 00	Present – 6/30/2027	
Housing Navigation Program Round 2	State	County of El Dorado	This funding provides housing navigators to help young adults aged 18 years and up to 21 years secure and maintain housing with priority given to young	\$28,655.00	\$28,655.00	Present - 5/25/2028

			adults in the foster care system.			
Housing Navigation and Maintenance Program Round 1	State	County of El Dorado	This funding provides housing navigators to assist young adults, 18 - 24 years old obtain and secure housing, with a priority given to young adults in the foster care system.	\$54,882.00	\$54,882.00	Present – 5/25/2028
Housing Navigation and Maintenance Program Round 2	State	County of El Dorado	This funding provides housing navigators to assist young adults, 18 - 24 years old obtain and secure housing, with a priority given to young adults in the foster care system.	\$51,581.00	\$51,581.00	(Agreement pending)
Transitional Housing Program Round 5	State	County of El Dorado	This funding assists young adults 18-24 years old to secure and maintain housing with priority given to young adults formerly in the state's foster or probation systems.	\$193,140.00	\$193,140.00	Present - 5/28/2028
Continuum of Care Homeless Management Information System (HMIS)	Federal	County of El Dorado	Supports the CoC's HMIS data management and quality improvement efforts.	\$9,817.00		Present – 7/31/2024
Continuum of Care Planning Activities	Federal	County of El Dorado	Supports the CoC's strategic planning efforts as well as technical assistance to build the knowledge and administrative capacity of its member organizations.	\$13,492.00		Present – 10/31/2024
Continuum of Care Coordinated Entry System (CES)	Federal	County of El Dorado	Supports the CoC's expansion and improvement of the existing CES.	\$22,487.00		1/1/2024 - 12/31/2024
Permanent Local Housing Allocation, Non-Entitlement,	State	County of El Dorado	HHSA is using a portion of this funding to pay for positions that link	\$1,826,736.00	\$1,224,867.00	Present – 6/30/2030

Formula Rounds 1-3

homeless individuals to permanent housing along with supportive/case management services. In addition, HHSA has allocated portions of this funding to the County of El Dorado, Planning and Building Department (PBD) for developer incentives to increase the availability of rental housing. The remaining portion is set aside for PBD's First Time Home Buyer Assistance Program.

Community Development Block Grant – Coronavirus (CDBG-CV)	Federal	County of El Dorado	This funding is being used for operating expense of the County's temporary Emergency Shelter/Navigation Center.	\$1,845,123.00		Present – 10/31/2024
Tenant Based Rental Assistance (TBRA) Home Program	State	County of El Dorado	HHSA will use funding for the TBRA Program as a rental subsidy program that is designed to assist eligible tenants, with priority given to those affected by the Caldor Fire, with the payment of monthly rent and utility costs, as well as the payment of security and utility deposits. TBRA assistance will make up the difference between the amount the household can afford to pay for monthly rent and utilities and the actual cost of the housing selected by the income eligible households.	\$350,000.00	\$350,000.00	\$350,000.00
Continuum of Care Rapid Rehousing – Domestic Violence	Federal	Tahoe Coalition for the Homeless	Supports the CoC's Rapid Rehousing services to move persons into permanent housing as quickly as	\$154,516.00	\$154,516.00	Agreement Pending

			ess possible.			
Community Development Block Grant – Coronavirus (CDBG-CV 2/3)	Federal	City of South Lake Tahoe	Funds are being used for the rehabilitation of the Homekey Bear's Den Property from motel to residential conversion (Permanent Supportive Housing, 30% AMI and below)	\$505,632.00	\$505,632.00	Present - 10/1/2024
South Lake Tahoe Loan Program - Developer Affordable Housing Project	Local	City of South Lake Tahoe	The Related Companies of California- Sugar Pine Village affordable housing development in South Lake Tahoe (80% AMI and below), total 436 units completed in several phases.	\$1,816,629.00	\$1,816,629.00	Present until complete. 68 units to be completed in fall of 2024.
HOME Investment Partnerships Program	Federal	City of South Lake Tahoe	The Related Companies of California- Sugar Pine Village affordable housing development in South Lake Tahoe (80% AMI and below), total 436 units completed in several phases.	\$627,626.00	\$627,626.00	Present until complete. 68 units to be completed in fall of 2024.
General Fund	Local	County of El Dorado	This funding is to support higher rents for special program vouchers (Mainstream and Family Unification Program) due to increase in rents across the U.S. for existing participating households.	\$91,500.00	\$91,500.00	7/1/24 - 6/30/25
Permanent Local Housing Allocation Program - 22-PLHACOM	State	County of El Dorado, Planning & Building & Pacific Southwest Community Development	The Diamond Village Apartment project has been approved by the Planning Division and has started construction. This project is obligated through previous County approvals as well as state and federal funding sources to provide a total of 81 units with 20 units for extremely low income earning less than thirty percent (30%) of Area	\$3,150,000.00	\$3,150,000.00	Present until completed.

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Median Income, 40 units for very low income earning less than fifty percent (50%) of Area Median Income, and 20 units for low income earning less than 60% of the Area Median Income.

Community Development Block Grant Affordable Housing Loan Program (CDBG)(21-CDBG-HK-00098)	State	County of El Dorado, Plannin g & Buildin g	The Diamond Village Apartment project has been approved by the Planning Division and has started construction. This project is obligated through previous County approvals as well as state and federal funding sources to provide a total of 81 units with 20 units for extremely low income earning less than thirty percent (30%) of Area Median Income, 40 units for very low income earning less than fifty percent (50%) of Area Median Income, and 20 units for low income earning less than 60% of the Area Median Income.	\$1,498,000.00	\$1,498,000.00	Present until completed.
Regional Early Action Planning Grants	State	Tahoe Regional Plannin g Agency	Funds are used to study, develop and bring forward for approval new Tahoe Regional Planning Agency policies that encourage more affordable and workforce housing in the region.	\$3,000,000.00	\$3,000,000.00	7/1/2022 - 6/30/2026
Community Development Block Grant (CDBG) - Resuse Balance	State	County of El Dorado, Plannin g & Buildin g	HCD's Re-Use Policy allows the County "re-use" or "re-lend" CDBG funds for new loans to 80% - 120% AMI borrowers, including "Housing Rehabilitation (HR)" Loans for owner and/or tenant occupied programs (2-4 Units), and Housing Acquisition Loans for single-family	\$637,942.00	\$637,942.00	As agreed upon with HCD

home homebuyer assistance.

Community Development Block Grant Affordable Housing Loan Program (CDBG) (10-STBG-6711)	State	County of El Dorado, Plannin g & Buildin g	Trailside Terrace is owned and managed by Mercy Housing. This project is obligated through County approvals as well as state and federal funding sources. It houses 40 units of multifamily housing that is affordable to households that are 30% AMI (5 units); 40% AMI (7) and 50% AMI (27 units). The County loan regulates 39 of these units.	\$483,000.00	\$483,000.00	July 2012 - August 2068
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HOME Investment Partnership Program - Program Income Balance	State	County of El Dorado, Plannin g & Buildin g	HOME Program Income, refers to the repayment, interest, and return of HOME monies that can be "re-used" for new loans. The County's Program Income funds allows loans to the (80% AMI) First Time Homebuyer Program, (80% AMI) Owner Occupied Rehabilitation Program, (60% AMI) Tenant-Based Rental Assistance Program	\$982,815.00		As agreed upon with HCD
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HOME Investment Partnership Program (08- HOME-4701)	State	County of El Dorado, Plannin g & Buildin g	The First Time Homebuyer Program offers eligible 80% AMI first-time homebuyers deferred second priority loans to purchase a home within unincorporated of El Dorado County.	\$800,000.00	\$800,000.00	January 2009 - April 2026
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HOME Investment Partnership Program (10-HOME-6850)	State	County of El Dorado, Plannin g & Buildin g	The First Time Homebuyer Program for eligible 80% AMI first-time homebuyers, offers deferred second priority loans, to purchase a home within	\$800,000.00	\$800,000.00	April 2011 - July 2028
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g unincorporated El Dorado County. The Owner Occupied Rehabilitation Program provides 80% AMI (or below) households gap financing for repair and reconstruction within unincorporated El Dorado County.

HOME Investment Partnership Program (15-HOME-10891)	State	County of El Dorado, Planning & Building	The First Time Homebuyer Program offers eligible 80% AMI first-time homebuyers deferred second priority loans to purchase a home within unincorporated El Dorado County. The Owner Occupied Rehabilitation Program provides 80% AMI (or below) homeowner households gap financing for repair and reconstruction within unincorporated El Dorado County.	\$500,000.00	\$500,000.00	July 2016 - June 2034
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HOME Investment Partnership Program (98-HOME 0348)	State	County of El Dorado, Planning & Building	Diamond Sunrise is owned and managed by Mercy Housing. This project is obligated through County approvals as well as state and federal funding sources. It houses 16 senior units of multifamily housing that is affordable to 50 - 80% AMI households. The County loans regulates 11 of these units.	\$879,340.00	\$879,340.00	August 2001 - July 2056
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HOME Investment Partnerships Program (02-HOME-0613)	State	County of El Dorado, Planning & Building	White Rock Village is owned and managed by Mercy Housing. This project is obligated through County approvals as well as state and federal funding sources. White Rock	\$3,000,000.00	\$3,000,000.00	November 2002 - December 2057
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Village houses 168 units of multifamily housing that is affordable to 50% - 60% AMI households. The County loan regulates 24 of these units.

HOME Investment Partnerships Program (11-HOME-6952)	State	County of El Dorado, Planning & Building	Trailside Terrace is owned and managed by Mercy Housing. This project is obligated through County approvals as well as state and federal funding sources. It houses 40 units of multifamily housing that is affordable to households that are 30% AMI (5 units); 40% AMI (7) and 50% AMI (27 units). The County loan regulates 39 of these units.	\$3,000,000.00	\$3,000,000.00	July 2012 - August 2068
Infill Infrastructure Grant Program (IIG) 19-IIG-14674	State	County of El Dorado, Planning & Building & Pacific Southwest Community Development Corporation	The Diamond Village Apartment project has been approved by the Planning Division and has started construction. This project is obligated through previous County approvals as well as state and federal funding sources to provide a total of 81 units with 20 units for extremely low income earning less than thirty percent (30%) of Area Median Income, 40 units for very low income earning less than fifty percent (50%) of Area Median Income, and 20 units for low income earning less than 60% of the Area Median Income.	\$855,623.00	\$855,623.00	12/31/2027
HUD CoC HMIS Renewal 2023	Federal	County of El Dorado	Supports the CoC's HMIS data management and quality improvement efforts. Notified 1/26/2024	\$9,817.00		Pending agreement

HUD CoC Coordinated Entry Renewal 2023	Federal	County of El Dorado	Supports the CoC's Coordinated Entry System and quality improvement efforts. Notified 1/26/ 2024	\$22,487.00		Pending agreement
HUD Planning Grant Renewal 2023	Federal	County of El Dorado	Supports the CoC's planning and strategic efforts for implementation of systems. Notified 1/26/2024	\$50,000.00		Pending Agreement
HUD Continuum of Care 2024 Domestic Violence Project	Federal	Tahoe Coalition for the Homeless	Rapid rehousing for persons who are leaving domestic violence	\$126,148.00	\$126,148.00	Pending Agreement
HUD Continuum of Care 2024 Domestic Violence Bonus Funds	Federal	Tahoe Coalition for the Homeless	Program Expansion funds for rapid rehousing for persons leaving domestic violence.	\$54,913.00	\$54,913.00	Pending agreement
HUD Continuum of Care Domestic Violence Rapid Rehousing 2022	Federal	Tahoe Coalition for the Homeless	Rapid rehousing for persons who are leaving domestic violence	\$64,448.00	\$64,448.00	1/1/2024-12/31/2024
HUD Continuum of Care Rapid Rehousing For Domestic Violence Expansion 2022	Federal	Tahoe Coalition for the Homeless	Program Expansion funds for rapid rehousing for persons leaving domestic violence.	\$50,000.00	\$50,000.00	1/1/2024-12/31/2024
The California Emergency Solutions Grants Program	State	Tahoe Coalition for the Homeless	2022 Balance of State Street Outreach for expansion of street outreach and coordinated entry street outreach county-wide	\$200,000.00		1/1/2024-12/31/2024
The California Emergency Solutions Grants Program	State	Tahoe Coalition for the Homeless	2022 Balance of State Rapid Rehousing	\$73,832.00	\$73,832.00	1/1/2024-12/31/2024

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$75,645,919.17	\$57,549,596.00

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - CalWORKs
 - CalFresh
 - Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - In-home supportive services;
 - Adult protective services;
 - Child welfare;
 - Child care; and
 - Medi-Cal benefits through Managed Care Plans

Guidance:

All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports**

connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	CalWORKs Programs are housed within El Dorado County HHSA. Households with minor children experiencing or at risk of homelessness are referred to the local CalWORKs eligibility intake program, in South Lake Tahoe in the Tahoe Basin, or in Placerville on the West Slope to connect households to services they are eligible for, including cash assistance, Welfare-to-Work, and Housing Support Programs. Members of the CalWORKs Housing Support Program participate with case conferencing to and provide pertinent rehousing status updates to the case conference team.	County of El Dorado, HHSA	EDOK CoC, Homelessness support agencies throughout the region
CalFresh	CalFresh eligibility program is housed within El Dorado County HHSA. Low-income households, including those experiencing or at-risk of homelessness, are connected to CalFresh benefits through a variety	County of El Dorado, HHSA	EDOK CoC, Homelessness support agencies throughout the region

of avenues. Service providers can provide referrals and/or transportation to one of three in-person paper application sites in the county, two on the West Slope, and one in the Tahoe Basin, case managers help persons apply online using BenefitsCal or GetCalFresh.org, or applicants can apply over the phone by calling either the West Slope line or the Tahoe Basin line.

<p>Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy</p>	<p>Two CoC agencies, including the CES lead, are SOAR (SSI/SSDI Outreach, Access, and Recovery)-trained to support linkage to SSI, SSDI and other benefits. The CoC also refers persons to Legal Services of Northern California regarding barriers to accessing benefits and to help w/appeals. The CoC providers refer veterans to local VA Office for veterans' health care and other benefits. The County of El Dorado HSA participates in the Housing and Disability Advocacy Program, which targets individuals experiencing homelessness who are not receiving disability benefits but are likely eligible. HDAP provides case management, housing navigation, and connects persons to specially-trained disability advocates. The program prioritizes</p>	<p>County of El Dorado, HHSA/ EDOK CoC</p>	<p>Homelessness Support agencies throughout the region</p>
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	households experiencing chronic homelessness.		
In-home supportive services	Once a shelter or rehousing participant has identified permanent housing, rehousing case managers review client needs and refer to In-home supportive services (IHSS) for an assessment for persons who are aged, blind, or disabled, and for whom in-home assistance would enable the participant to remain safely in their home. These referrals are completed prior to the client move-in, or as soon after move-in as possible to provide as much support for the rehoused person as possible from the start.	County of El Dorado (IHSS)	Homelessness Support agencies throughout the region
Adult protective services	All employees of the County of El Dorado Health and Human Services Agency are Mandated Reporters for suspected abuse of dependent adults and elders. If employees within the HHSA encounter a person experiencing homelessness for whom there is a suspected concern for abuse, neglect, or inability to meet their own needs, a report is made to Adult Protective Services (APS). The most common reports made to adult protective services for persons experiencing homelessness are for adults suspected of being unable to meet their own needs. Many	County of El Dorado HHSA Protective Services	EDOK CoC, Housing and Homelessness Services Unit, Homelessness Support agencies throughout the region

other homelessness services providers are also mandated reporters including medical staff, law enforcement, etc. If during case conferencing, a client situation is brought forth that is concerning, a report will be made on behalf of the client by HHS staff and they will follow up with APS as needed. All reports for persons experiencing homelessness may be screened by APS staff for eligibility for Home Safe program at intake.

Child welfare

All employees of the County of El Dorado Health and Human Services Agency are Mandated Reporters for suspected abuse, neglect, or exploitation of minors. If employees within the agency encounter a household with minor children experiencing or at risk for homelessness for whom there is a suspected concern for abuse, neglect, or exploitation, a report is made to Child Protective Services (CPS). Many other homelessness services providers are also mandated reporters including educators/employees of the school districts, medical staff, law enforcement, etc. However, if during case conferencing, a client situation is brought forth that is concerning, a report will be made on behalf of the client by

County of El Dorado
HHS- Protective
Services

EDOK CoC, Housing
and Homelessness
Services Unit,
Homelessness Support
agencies throughout the
region

HHSA staff and they will follow up with CPS as needed.

Child care	Households with minor children participating in CalWORKs Welfare-to-Work (WTW) are eligible for assistance with quality affordable childcare while they move through their WTW activities towards employment and self-sufficiency. During the initial stage, which begins immediately upon CalWORKs Cash Aid approval and entry into WTW or employment and lasts for up to 12 months, stage families can use public or private licensed or exempt child care programs including relatives or friends to provide care for their children. After 12 months or once the household has secured stable employment or stable childcare, childcare will be administered by the community partner Catalyst Community.	County of El Dorado HHSA	Catalyst Community, Homelessness Support agencies throughout the region
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Medi-Cal benefits through Managed Care Plans

The Managed Care Plans (MCPs) have been active participants in the CoC since February 2022. The plans have provided multiple trainings at the CoC general meetings on Enhanced Care Management and Community Supports, including how to become an agency service provider and how to determine the participant's plan and refer them to services.

EDOK CoC

Tahoe Coalition for the Homeless, Housing and Homelessness Services, Homelessness Support agencies throughout the region

On January 1, 2024, one managed care plan left the county, and another entered, because of the multiple conversations with the MCPs, homelessness services providers were aware and had plans and systems in place in anticipation for this transition. Case managers have actively engaged Community Supports for Housing Transition and Navigation Services, Housing Deposits, plus Enhanced Care Management for clients ready to be housed who have complex medical needs. A local provider, Tahoe Coalition for the Homeless has contracted with the MCPs to become a medical respite provider, enhancing their service deliver system, and providing a much-needed service to the community.

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

Fully Executed MOU County of El Dorado&EDOK CoC (8315).pdf

Supporting Documentation (Optional)

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

12/20/2023

1/25/2024

2/2/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders

Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness

All three meetings held were open to the public, with agendas posted in publicly available locations in advance.

The CoC has been in the process of creating a Lived Experience Advisory Board (LEAB) since October 2023. The initial participating members were sent a targeted email invitation. Persons with known lived experience were sent individual invitations to two of the public meetings.

The CoC maintains a robust Listserv of CoC Board and General members. The CoC keeps two designated CoC Board positions for persons with Lived Experience, and two alternates for these positions. There are also approximately three other members of the CoC Board with lived experience and two alternate members who have lived experience (based on disclosure).

In addition, the CoC General Membership includes many persons with an interest in Homelessness Services in EL Dorado County, including many persons who have lived Experience of Homelessness.

An email was sent to the expanded Listserv inviting all recipients to the Strategic Planning Meeting and the CoC General membership meeting, and recipients were encouraged to forward the invitation to additional stakeholders, such as those with lived experience in homelessness. The membership meeting agenda was posted publicly, and reminder emails were sent prior to each meeting.

The use of this expanded listserv including the addition of the LEAB email invites provided a high-quality turn-out of persons with lived experience to these public meetings.

Youth with lived experience of homelessness

All three meetings held were open to the public, with agendas posted in publicly available locations in advance.

The CoC has been in the process of creating a Lived Experience Advisory Board (LEAB) since October 2023. The initial participating members were sent a targeted email invitation. Persons with known lived experience were sent individual invitations to two of the public meetings.

The CoC maintains a robust Listserv of CoC Board and General members. The CoC keeps two designated CoC Board positions for persons with Lived Experience, and two alternates for these positions. In 2023, one of these positions was a youth with lived experience. There are also approximately three other members of the CoC Board with lived experience and two alternate members who have lived experience (based on disclosure).

In addition, the CoC General Membership includes many persons with an interest in Homelessness Services in EL Dorado County, including many persons who have lived Experience of Homelessness.

The Public Meetings took place in alignment with the 2024 Point in Time Count, where Tahoe Youth and Family Services, the lead agency supporting homeless youth aged 16-24 had staff serving as the Youth Homelessness Representative on the PIT

team. Two of their staff, both under age 25 with lived experience were invited to participate in the Strategic Planning Meeting and the CoC General Membership meeting to speak on behalf of youth homelessness, as this has historically been a gap in representation. One did attend, as did the agency director who also has lived experience.

An email was sent to the expanded Listserv inviting all recipients to the Strategic Planning Meeting and the CoC General membership meeting, and recipients were encouraged to forward the invitation to additional stakeholders, such as those with lived experience in homelessness. The membership meeting agenda was posted publicly, and reminder emails were sent prior to each meeting.

The use of this expanded listserv including the addition of the LEAB email invites provided a high-quality turn-out of persons with lived experience to these public meetings.

For each meeting, invitees were asked to share the invitation as appropriate to reach this targeted population. The agenda was posted publicly in advance of the meeting.

Persons of populations overrepresented in homelessness

All three meetings held were open to the public, with agendas posted in publicly available locations in advance.

The CoC has a Black, Indigenous, and People of Color (BIPOC) Board seat. Although it is currently vacant, the CoC is actively recruiting to fill the vacancy. Though invitations were sent to the previous board member in that position, and specific members of the CoC Board and General membership who are members of over-represented populations. In addition, agencies that frequently interact with over-represented populations were also included in email invitations.

An email was sent inviting all recipients to the Strategic Planning Meeting and the CoC General membership meeting, and recipients were encouraged to forward the invitation to additional stakeholders, such as persons overrepresented in the homeless population. The membership meeting agenda was posted publicly, and reminder emails were sent prior to each meeting.

The Community Action Council (CAC) meeting added HHSA and the CoC to the agenda of one of

their regularly scheduled meetings. The CAC sent invitations to their 15 members and alternates: 5 are from Government, 5 from Low Income Sector, and 5 from the Community Sector. Invitees were asked to share the invitation as appropriate to reach persons represented in the local homeless population. Also, the agenda was posted publicly in advance of the meeting.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

All three meetings held were open to the public, with agendas posted in publicly available locations in advance.

The CoC maintains a robust Listserv of CoC Board and General members. The individuals on the Listserv come from approximately 35 local businesses or organizations ranging from real estate, political organizations, hospitals, churches, offices of education, and homeless service providers in the region. Additionally, HHSA added additional email addresses of departmental leadership, staff, smaller jurisdictions, and other individuals or organizations active in the community that it obtained through internal collaboration and community outreach. An email was sent to the expanded Listserv inviting all recipients to the Strategic Planning Meeting and the CoC General membership meeting, and recipients were encouraged to forward the invitation to additional stakeholders, such as local leaders and staff. The membership meeting agenda was posted publicly, and reminder emails were sent prior to each meeting.

The CoC Board and General Membership include representatives from County government, the City of South Lake Tahoe, the City of Placerville, Barton Hospital, El Dorado County Probation, Placerville Union School District, and the El Dorado County Office of Education. All members were included in the Listserv email invitations. Additionally, HHSA leadership and staff, including those from the child welfare and behavioral health departments, were added to the Listserv to capture this population.

The Community Action Council (CAC) meeting added HHSA and the CoC to the agenda of one of their regularly scheduled meetings. The CAC sent invitations to their 15 members and alternates: 5 are from Government, 5 from Low Income Sector, and 5 from the Community Sector. Invitees were asked to share the invitation as appropriate to reach this targeted population. Also, the agenda was

posted publicly in advance of the meeting.

Homeless service and housing providers operating within the region

All three meetings held were open to the public, with agendas posted in publicly available locations in advance.

The CoC maintains a robust Listserv of CoC Board and General members. The individuals on the Listserv come from approximately 35 local businesses or organizations ranging from real estate, political organizations, hospitals, churches, offices of education, and homeless service providers in the region. Additionally, HHSA added additional email addresses of departmental leadership, staff, smaller jurisdictions, and other individuals or organizations active in the community that it obtained through internal collaboration and community outreach. An email was sent to the expanded Listserv inviting all recipients to the Strategic Planning Meeting and the CoC General membership meeting, and recipients were encouraged to forward the invitation to additional service and housing providers working in the region. The membership meeting agenda was posted publicly, and reminder emails were sent prior to each meeting.

The CoC Board and General Membership include representatives from two churches and approximately 10 local homeless service and housing providers or organizations. All representatives were included in the Listserv email invitations. Additionally, the Listserv was expanded to include known local organizations not represented in the CoC, and all recipients were asked to share the invitation to other homeless service and housing providers or organizations.

The Community Action Council (CAC) meeting added HHSA and the CoC to the agenda of one of their regularly scheduled meetings. The CAC sent invitations to their 15 members and alternates: 5 are from Government, 5 from Low Income Sector, and 5 from the Community Sector. Invitees were asked to share the invitation as appropriate to reach this targeted population. Also, the agenda was posted publicly in advance of the meeting.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

All three meetings held were open to the public, with agendas posted in publicly available locations in advance.

The Medi-Cal Managed Care plans have been

actively engaged in the El Dorado Opportunity Knocks CoC since February 2022, with the introduction of the Housing and Homelessness Incentive Program. From 2022-2023 the three plans active in the County of EL Dorado were Anthem/Blue Cross, Kaiser Permanente, and California Health and Wellness. As of January 1, 2024 California Health and Wellness has left the County, and Mountain Valley Healthcare entered the region.

All three MCPs active in the region in 2023 were invited to the Strategic Planning meeting in December 2023, and the CoC General Membership meeting was held in February 2024, with the new provider, Mountain Valley Health Care present. The CoC General Membership meeting was calendared for the first CoC general meeting of the year, where the region's new Medi-Cal MCP provider was introduced and other MCPs of the region presented an Annual Report.

For each meeting, invitees were asked to share the invitation as appropriate to reach this targeted population. The agenda was posted publicly in advance of the meeting.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

All three meetings held were open to the public, with agendas posted in publicly available locations in advance.

All MediCal Managed Care Plans (MCPs), the El Dorado Community Health Centers, and both hospitals in the county, Marshall Medical Center on the West Slope, and Barton Memorial Hospital in the Tahoe Basin, were all invited to the public meetings.

The CoC Board and General Membership include representatives from two churches and approximately 10 local homeless service providers or organizations. All representatives were included in the Listserv email invitations. Additionally, the Listserv was expanded to include known local organizations not represented in the CoC, and all recipients were asked to share the invitation to other homeless service providers working directly with persons experiencing homelessness, including street medicine providers, or organizations.

The Community Action Council (CAC) meeting added HHS and the CoC to the agenda of one of their regularly scheduled meetings. The CAC sent

invitations to their 15 members and alternates: 5 are from Government, 5 from Low Income Sector, and 5 from the Community Sector.

Invitees were asked to share the invitations as appropriate to reach this targeted population. All agendas were posted publicly in advance of the meetings.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
 - sustain existing investments towards long-term housing stability and supportive services and
 - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
 - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

Administrative costs **may not exceed 7%** of all monies received.

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in El Dorado County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

County Of El Dorado, Health and Human Services Agency

Funding Plan - County Of El Dorado, Health and Human Services Agency

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$62,810.25		<p>The applicants, through a formal Request for Qualifications, will seek qualified contractors to provide RRH in the region.</p> <p>Services will be Housing-First, trauma-informed and practice harm reduction. RRH</p>	<p>In accordance with the HHAP 5 NOFA, RRH are costs that support Permanent Housing, and are in alignment with the State's priority of permanent housing solutions.</p>

aims at assisting individuals/households that are either homeless or at risk of homelessness. Priority is given to moving a homeless family or individual into permanent housing as quickly as possible. RRH is a type of permanent housing that offers supportive services, and/or short-term, up to three (3) months, or medium-term of four to twenty-four (4 to 24) months in rental assistance, if a participant is eligible, in order to help those individuals move as quickly as possible into permanent housing and achieve stability.

Prevention and Shelter Diversion

\$62,810.30

Through a Request for Qualifications, the applicants will seek one or multiple contractors to provide Prevention and Shelter Diversion activities in the region.

Prevention and Diversion Services should include but are not limited to, providing emergency support services such as shelter, food, day programs, job training to promote educational and financial support, and treatment for

In accordance with the HHAP 5 NOFA, Prevention and Shelter Diversion are costs that support Permanent Housing and are in alignment with the State's priority to sustain existing investments towards long-term sustainability of housing and supportive services.

addictive substances while someone is homeless. Allowable Prevention and Diversion Services also include but are not limited to, short term (up to three [3] months) or medium-term (from three [3] months up to twenty-four [24] months) rental assistance, payment of rental arrears of up to six (6) months and security deposits, utility payments, moving costs, housing search assistance, housing stabilization case management, credit repair, landlord mediation, connection to public benefits, creative problem-solving, and connections with family support and legal services to help people resolve immediate housing crisis

Delivery of Permanent Housing and Innovative Housing Solutions

Operating Subsidies- Permanent Housing

Operating Subsidies-Interim Sheltering

\$176,230.46 \$70,863.40

Applicants will increase the number of agencies currently providing services in the Temporary Nav Center through a formal Request for

In accordance with the HHAP 5 NOFA, Operating Subsidies - Interim Housing are costs that support Interim

			<p>Qualifications (RFQ) process. The RFQ was posted on March 6, 2024.</p> <p>Temporary Nav Center operational expenses including facilities maintenance, food, and supplies. HHSA Staff and up to 30 agencies provide trauma informed and evidence-based intensive case management services, housing navigation, connecting people to substance use or mental health treatment, public benefits advocacy, and other supportive services to promote stability and referral into permanent housing.</p> <p>In 2023 the CoC invested in a Transitional-Aged Youth Temporary Supportive Housing intervention. This is anticipated to continue through a future RFQ.</p>	<p>Housing, including Youth-focused services, and are in alignment with the State's priority to sustain existing investments towards long-term sustainability of housing and supportive services.</p>
Interim Sheltering	\$623,407.60	\$67,739.55	<p>Current development of a 60-bed permanent, low barrier Nav Center is underway. This center will replace the temporary Nav Center currently serving clients, adding no additional beds.</p>	<p>In accordance with the HHAP 5 NOFA, this activity supports Interim Housing in alignment with the State's priority to sustain existing investments towards long-term</p>

			sustainability of housing and supportive services. The Nav Center will be in accordance with Section 65660 and 65622 of the Government Code.
Improvements to Existing Emergency Shelter			
Street Outreach			
Services Coordination			
Systems Support	\$347,514.26	These funds are designated to support the Coordinated Entry System through March 30, 2028.	In accordance with the HHAP 5 NOFA, this activity supports the Coordinated Entry System as a whole, including costs that support service provision and systems support.
HMIS	\$13,834.48	Fund the HMIS software, including addition of additional data analytics modules. These modules will improve understanding of Racial Equity, System and program-level outcomes, and improve data quality.	
Administrative	\$96,841.41		

Costs

Total HHAP-5 Dollars Budgeted: \$1,383,448.76	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$138,602.95
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Youth Set-Aside Minimum
\$138,344.88

HMIS Maximum
\$13,834.49

Administrative Maximum
\$96,841.41

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
Yes

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?
No

Demonstration of Dedicated, Sufficient Resources for Permanent Housing

In order to use HHAP-5 resources to fund new interim housing solutions, the region must demonstrate that they have dedicated sufficient resources from other sources to long-term permanent housing solutions, including capital and operating costs. (HSC § 50236(c).)

In reviewing whether a region has dedicated sufficient resources from other sources to long term permanent housing solutions, Cal ICH will evaluate financial resources and policy actions related to reducing and ending homelessness.

Applicants must respond to this section **when** they have responded “Yes” to either of the questions under “New interim Housing Certification”. At a minimum, this section must reflect all Eligible Applicants in the region where the Eligible Applicant is proposing to fund new interim housing.

1. Identify Region and all Eligible Applicants in the Region.
2. Provide required metrics and narrative under “Status of Financial Resources”
3. Complete the five tables under “Status of Policy Actions
4. Provide required metrics and narrative under “Demonstrated Need”

The region must respond to all of the below prompts.

single County CoC and LA region

Status of Financial Resources - El Dorado County CoC Region

Guidance:

Per HSC section 50230(v) “region” means the geographic area served by a county, including all cities and continuum of care within it. For the LA region this means all eligible applicants (large cities, CoCs, and the county) within the County of LA.

For Single County CoCs and the LA region: the application is already aligned with the “region” definition. Therefore, the first two metrics will exactly reflect the information in [“Plan to Utilize Local, State, and Federal Funds to End Homelessness”](#) above. In the Cognito Form, the first two metrics will automatically populate from the information provided. The applicant will need to provide the “Percent dedicated to interim housing solutions” and describe the impact the proposed uses of HHAP-5 dollars would have on the percentages dedicted to permanent housing and interim housing.

Total amount of funds the region is using from its available federal, state, and local dollars to prevent and end homelessness as described in the Action Plan Section: Utilization of Local, State and Federal Funds to End Homelessness:

Total \$ available for homelessness
\$75,645,919.17

Percent of the above that is dedicated to permanent housing solutions
76.08%

Percent of the above that is dedicated to interim housing solutions
8.80%

Describe the impact your proposed use(s) of HHAP-5 dollars would have on the above percentages.

H-5 impact

The financial impact of allocating the HHAP-5 dollars to develop new interim housing would account for less than 1% of the total amount of dollars working to End Homelessness. However, the impact of these dollars is immeasurable.

The County of El Dorado’s 60-bed Navigation Center is in a temporary location that is anticipated to close within the next 2 years. These funds would be used to prevent the elimination of these critical beds when the temporary location is no longer functioning as a Navigation Center, but to relocate the services to a permanent location.

The Temporary Navigation Center accounts for 60 of the average 101 beds available in El Dorado County per night and is the only year-round low-barrier adult shelter operating within El Dorado County. Other emergency shelters in the county provide services during winter/inclement weather, are limited to youth, or are shelters providing services to persons escaping domestic violence.

The El Dorado Community has placed an increase focus and prioritization on permanent housing solutions for persons experiencing or at-risk of homelessness. Within unincorporated El Dorado County, as well as both cities in the region, new multi-family low-income housing is under development. The goal is to increase housing for persons who would, without other assistance, be able to afford fair-market rent. The Temporary Navigation Center offers a pathway from homelessness to housing through stabilization, income maximization support, case management and connections to supportive services. These services are vital to persons experiencing homelessness find and sustain their safe, stable, permanent housing.

Status of Policy Actions

Provide a status update for each Eligible Applicant in the region on the following policy actions related to

reducing and ending homelessness.

Per HSC section 50230(v) "region" means the geographic area served by a county, including all cities and continuum of care within it. For the LA region this means all eligible applicants (large cities, CoCs, and the county) within the County of LA.

Each of the following tables must be fully filled out for **every** Eligible Applicant in the Region.

Housing Element

Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	Provide a timeline of plans to submit revisions to HCD and request technical assistance to address remaining issues
County of El Dorado	Yes	
El Dorado County Opportunity Knocks CoC- CA525	Yes	

Prohousing Designation

Eligible Applicant	Current Prohousing Designation Status	If applicable, identify Prohousing policies that this Eligible Applicant has adopted or plans to adopt in the future.
County of El Dorado	plans to apply for Prohousing Designation	Though the County of El Dorado has not yet applied for Prohousing designation status, one of two incorporated cities within the region is Prohousing Designated, with a focus on re-zoning to increase sites to accommodate new housing to meet 125% or higher of the current Regional Housing Needs Allocation by income category. The City of South Lake Tahoe has also established a Workforce Housing Opportunity Zone.
El Dorado Opportunity Knocks CoC- CA525		Does not meet the threshold requirement of being a jurisdiction.

USICH Seven Principles for Addressing Encampments

Eligible Applicant	Does the Eligible Applicant have a current practice or commitment to follow the Seven Principles?
County of El Dorado	Has made an active commitment to follow the Seven Principles
El Dorado Opportunity Knocks CoC- CA525	Has made an active commitment to follow the Seven Principles

Housing Law Violations

Eligible Applicant	Does this Eligible Applicant have any outstanding housing law violations with HCD's housing accountability unit or the Attorney General's Office?	Provide a plan to resolve issues or plans to request technical assistance to address remaining issues.
County of El Dorado	No	
El Dorado Opportunity Knocks CoC- CA525	No	

Surplus Land

Eligible Applicant	Current Practice or Commitment
County of El Dorado	Has a current practice of identifying local surplus land for housing
El Dorado Opportunity Knocks CoC- CA525	Has a current commitment to identifying local surplus land for housing

Demonstrated Need

Additionally, consistent with previous rounds of HHAP, interim sheltering is limited to clinically enhanced congregate shelters, new or existing non-congregate shelters, and operation costs of existing navigation centers and shelters based on demonstrated need. Demonstrated need for purposes of this paragraph shall be based on the following:

1. The number of available shelter beds in the city, county, or region served by a continuum of care
2. The number of people experiencing unsheltered homelessness in the homeless point-in-time count
3. Percentage of exits from emergency shelters to permanent housing solutions
4. A plan to connect residents to permanent housing.

The number of available shelter beds in the geographic area served by County Of El Dorado, Health and Human Services Agency

101

The number of people experiencing unsheltered homelessness in the homeless point-in-time count

438

Percentage of exits from emergency shelters to permanent housing solutions

19.55%

A plan to connect residents to permanent housing.

Participants in the El Dorado County Navigation Center, currently in a temporary location, are provided case management services focused on rehousing. Within five working days of entry to the navigation center all participants receive a housing-readiness assessment. The assessment is used to develop individualized housing plans with the participant, identify strengths, areas for support, and housing goals. These plans often include assistance in accessing food or transportation; connections to health care including physical, mental, and substance use services; document readiness; income maximization through employment assistance or disability applications; credit repair; and others. Once the participant is ready to apply for housing, they engage with an HHSA Social Worker and the Coordinated Entry team, who assist with connections to Rapid Rehousing, low-income rental applications, assistance with waiver programs, and- when available- voucher assistance through the Public Housing Authority.

In addition to creating a successful pathway for Temporary Navigation Center participants to exit to permanent housing, the County of El Dorado and the El Dorado Opportunity Knocks CoC have dedicated resources to increasing permanent housing options. This work includes increasing housing navigation services to facilitate identification of, and placement into, permanent housing solutions. The CoC has focused on rapidly filling available units at Homekey properties, while the County of El Dorado has prioritized the issuing of available Public Housing Authority vouchers , and connecting with landlords and property managers throughout the region.

The County of El Dorado and CoC have enhanced collaboration and communication with local developers and/or property owners to increase the availability of housing units for very-low and extremely-low income households. For example, in 2019, HHSA applied for No Place Like Home Non-competitive and Competitive funding allocations with Mercy Housing California as its Development Sponsor. The project will provide permanent supportive housing for persons who are eligible for Full-Service- Partnership through Behavioral Health and experiencing Homelessness including Chronic Homeless or at risk of chronic homelessness. In addition, the Public Housing Authority issued a Project-Based Voucher RFQ in 2023 which awarded 44 vouchers to new construction projects, which will be leveraged for additional development incentives to bring new low-income housing across the community. An additional six project-based vouchers were awarded to an existing Homekey development, strengthening their long-term sustainability.

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

County of El Dorado

Certification County of El Dorado

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Alyson McMillan

Phone

(530) 295-6931

Email

Alyson.McMillan@edcgov.us

Participating Eligible Applicant 2

Participating Eligible Applicant

El Dorado Opportunity Knocks Continuum of Care

Certification El Dorado Opportunity Knocks Continuum of Care

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Nichole Paine

Phone

(530) 303-7233

Email

npaine@housingeldorado.org